CTCI Corporation The 4th Investor Conference, 2026

2026.11.16

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Agenda

- Operation Review
- Financial Highlights
- Business Outlook

Operation Review

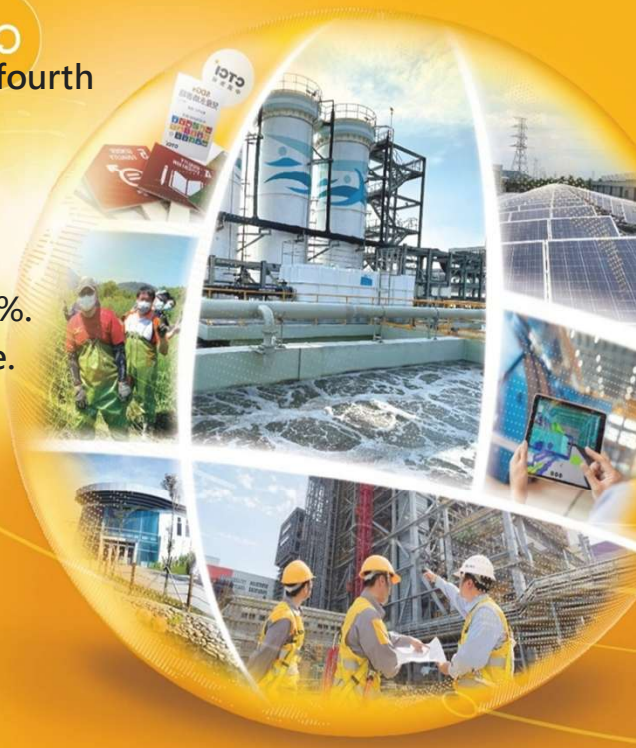
2026Q3 Business Highlights

Solid operating momentum

- Record backlog supports continued growth.
- New projects drove revenue growth both YoY and QoQ.
- All three profit margins improved YoY; gross margin remained in double digits for the fourth consecutive quarter. Quarterly EPS reached NT$2.17.

AI infrastructure and the energy transition drive long-term growth

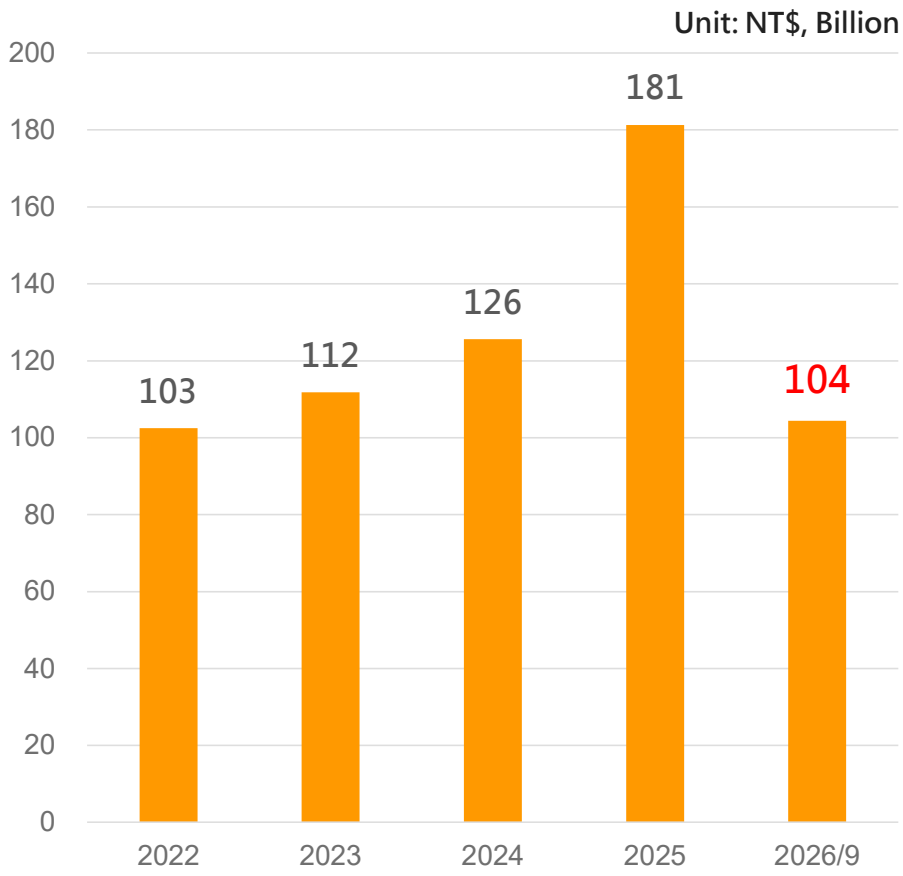
- The proportion of new orders from high-tech customers continued to rise, reaching 49%.
  - Capturing new construction opportunities as global tech leaders expand in Singapore.
  - Partnering with Delta Electronics to advance comprehensive AI data center solutions.
  - Zero-waste and water reclamation opportunities in tech parks in Taiwan and abroad.
- Capturing rising power project demand with our core strengths as global energy investment surges.
- Net-zero and circular economy trends continue to gain momentum.
- Middle East opportunities in project restarts and reconstruction.
- Nuclear revival creates niche opportunities.



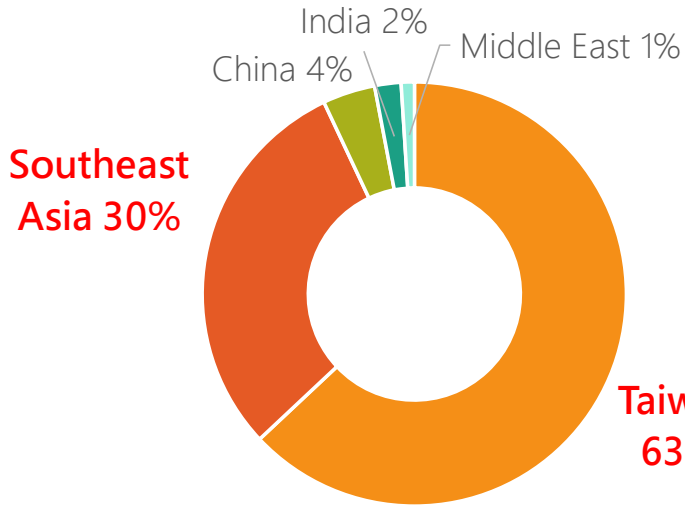
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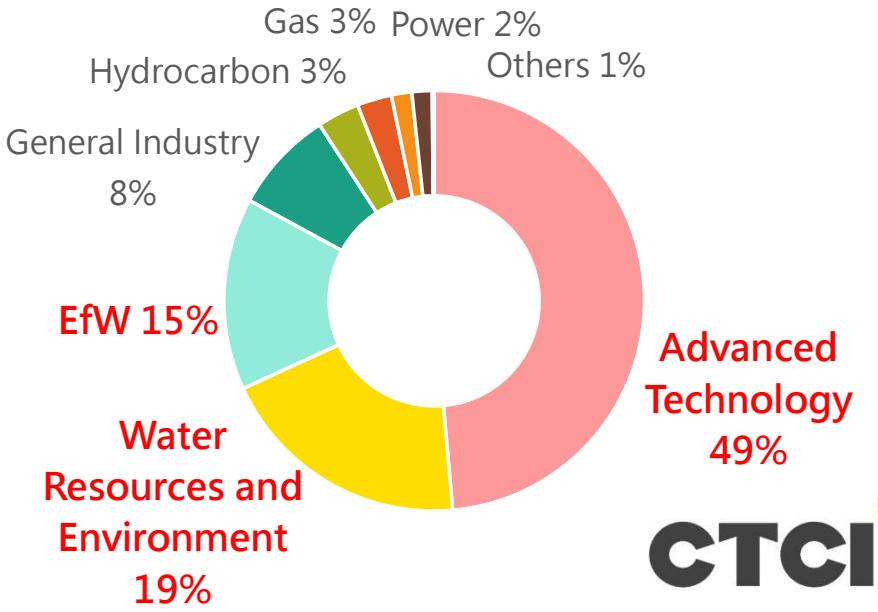
Financial Highlights

New Contracts and Distribution



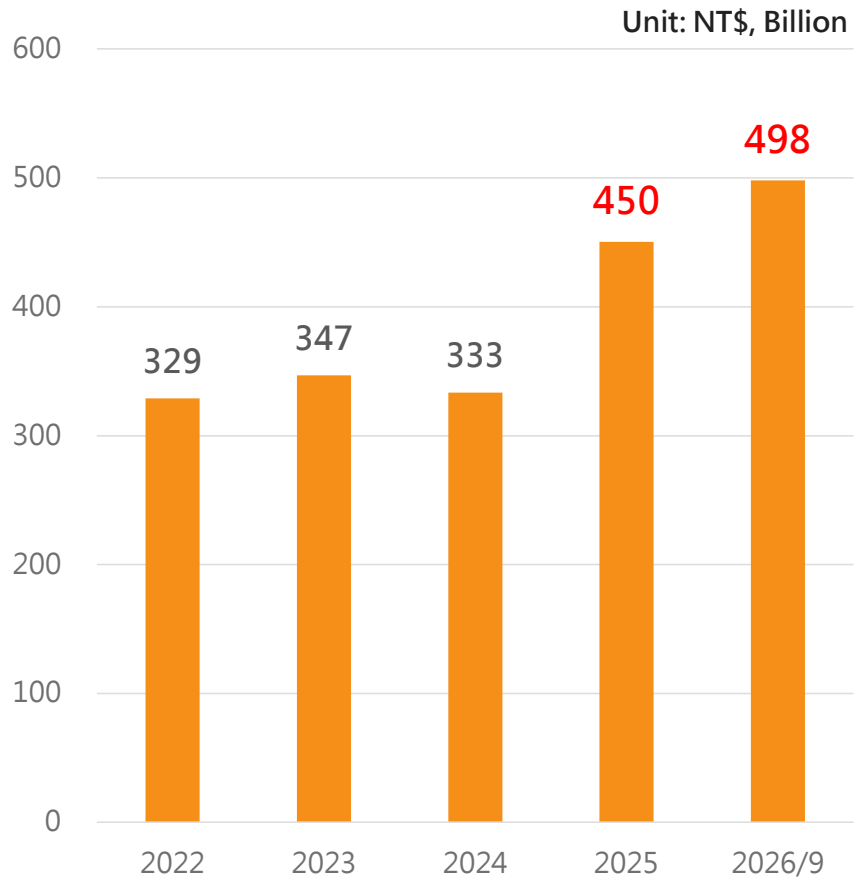
As of October 2026, new contracts totaled NT$117.8 billion.



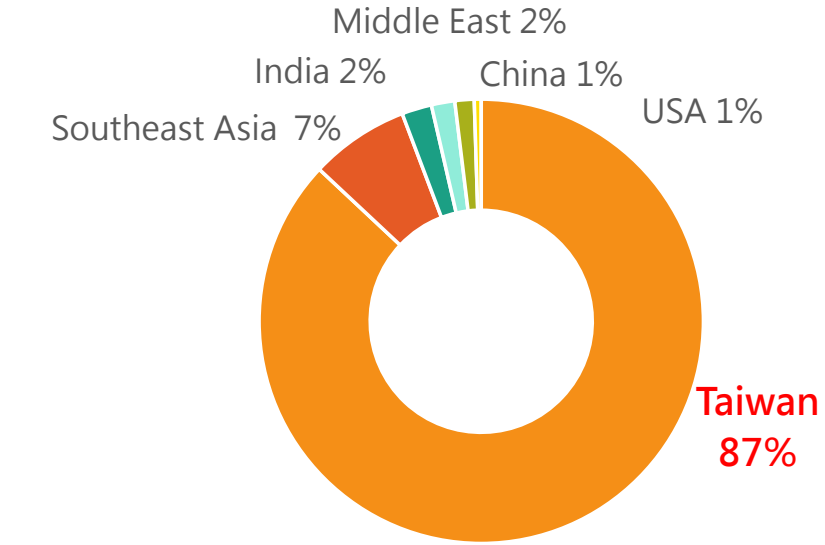


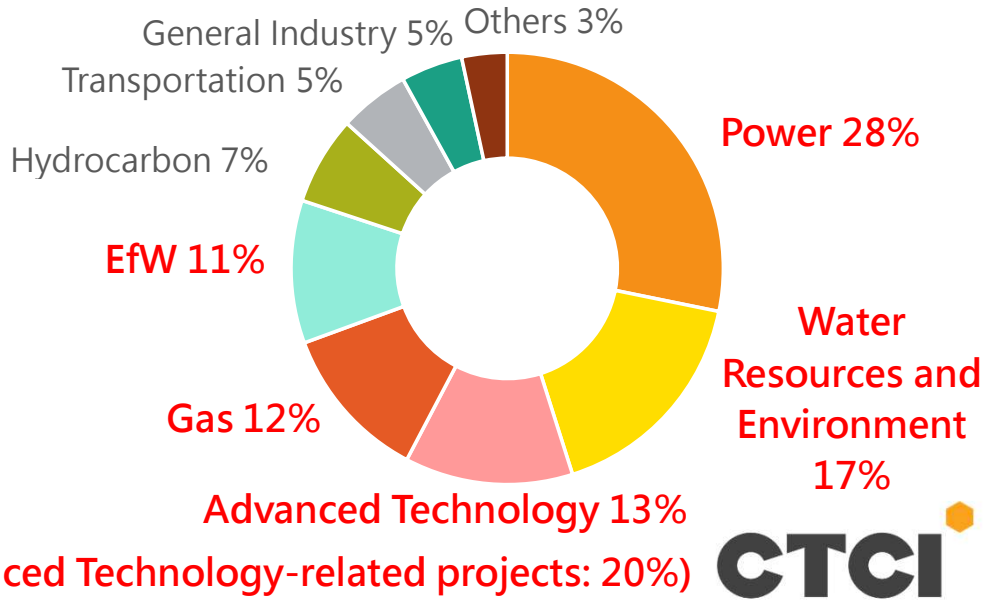
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Backlog and Distribution



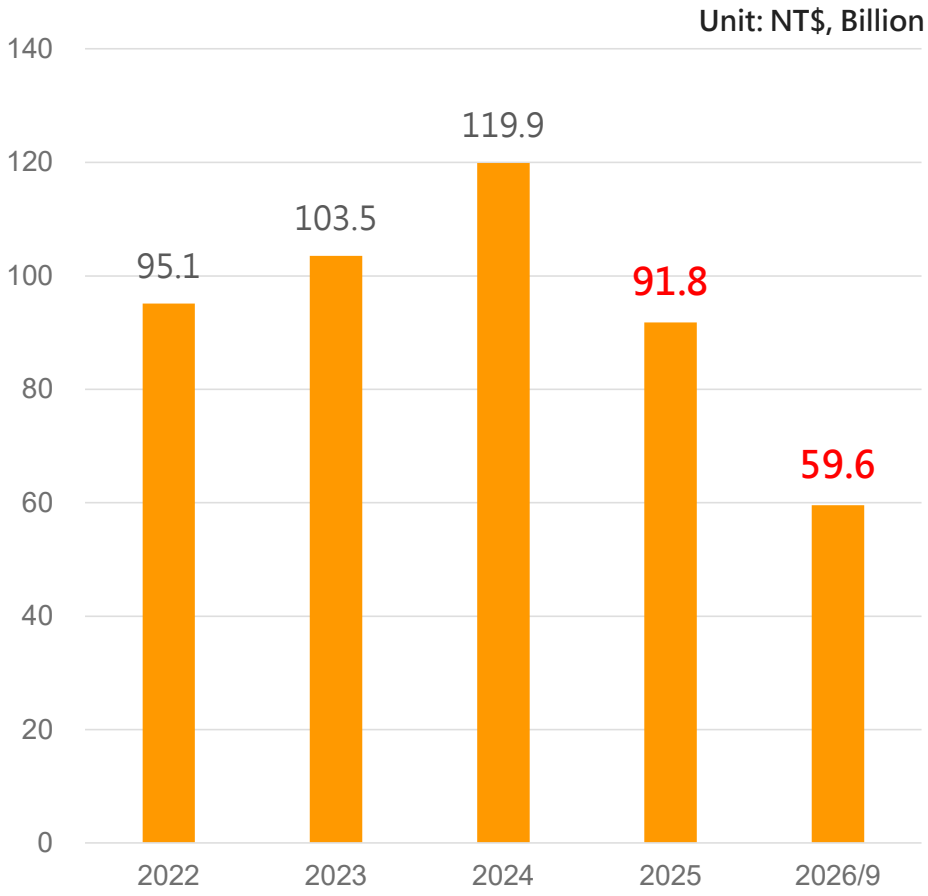
As of **October 2026, backlog totaled** **NT$501.1 billion**.

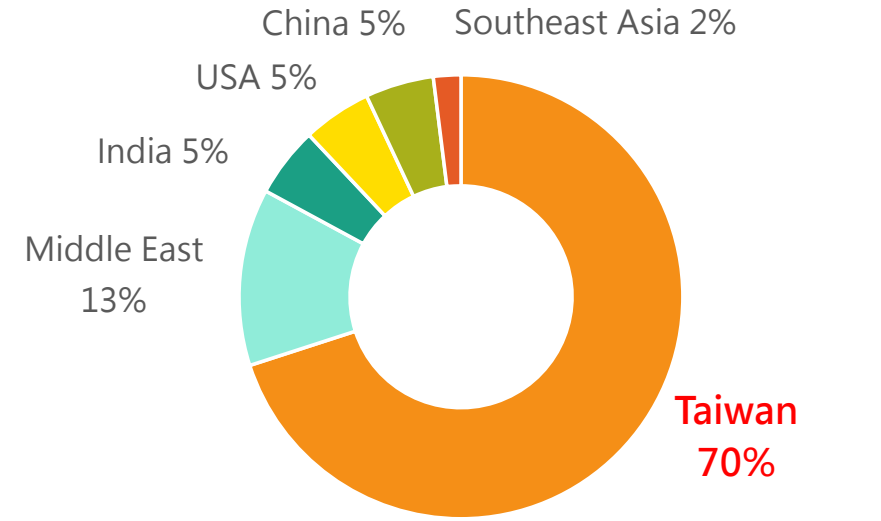


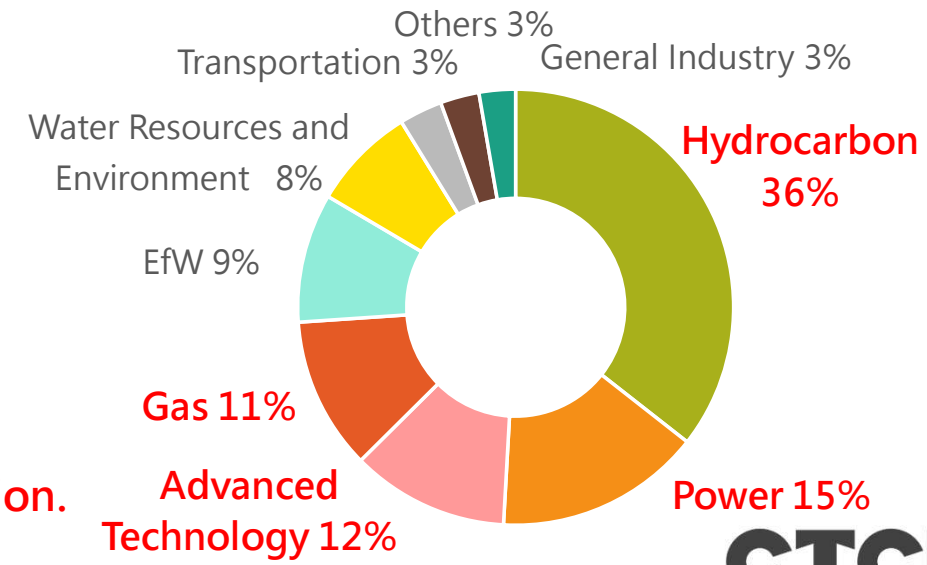


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Revenue and Distribution





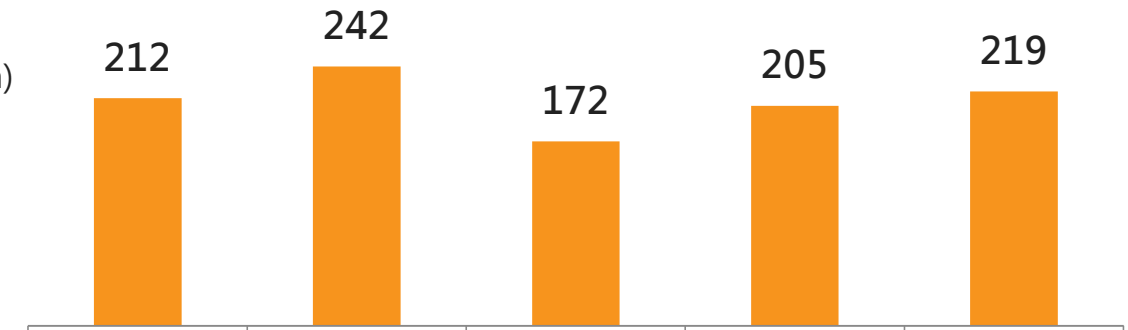


As of October 2026, consolidated revenue **totaled NT$68.6 billion.**

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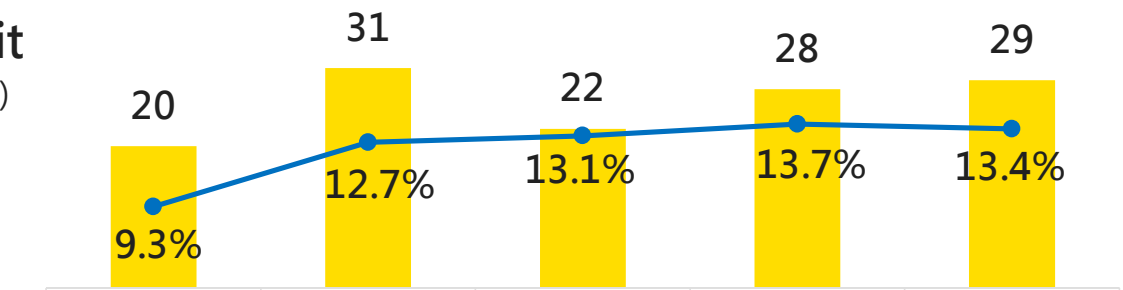
Consolidated Revenue and Gross Profit

Sales
(NT$100 million)



	2025Q3	2025Q4	2026Q1	2026Q2	2026Q3
Sales	212	242	172	205	219

Gross Profit
(NT$100 million)

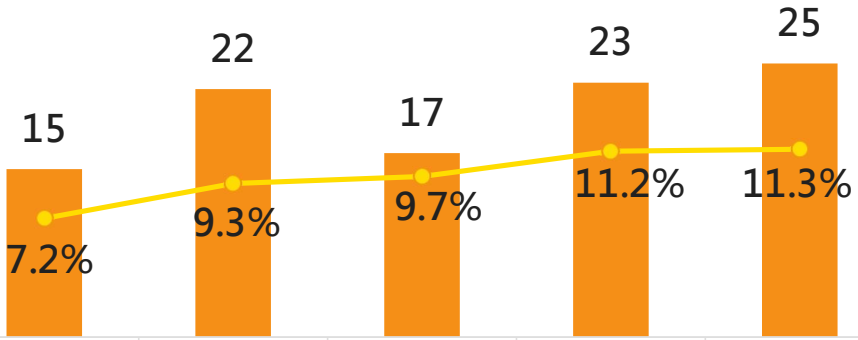


	2025Q3	2025Q4	2026Q1	2026Q2	2026Q3
Gross Profit	20	31	22	28	29
Gross Margin	9.3%	12.7%	13.1%	13.7%	13.4%

2026Q3 Performance	Y/Y	Q/Q
Sales	+3%	+6%
Gross Profit	+49%	+5%
Gross Margin	+45%	-2%
2026 9M YoY Comparison	**Y/Y**	
Sales	-12%	
Gross Profit	+26%	
Gross Margin	+44%	

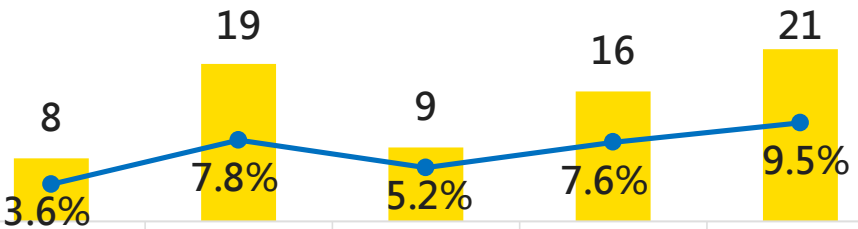
Operating Profit and Net Income After Tax

Operating Profit
(NT$100 million)



	2025Q3	2025Q4	2026Q1	2026Q2	2026Q3
Operating Profit	15	22	17	23	25
Operating Margin	7.2%	9.3%	9.7%	11.2%	11.3%

Net Income After Tax
(NT$100 million)

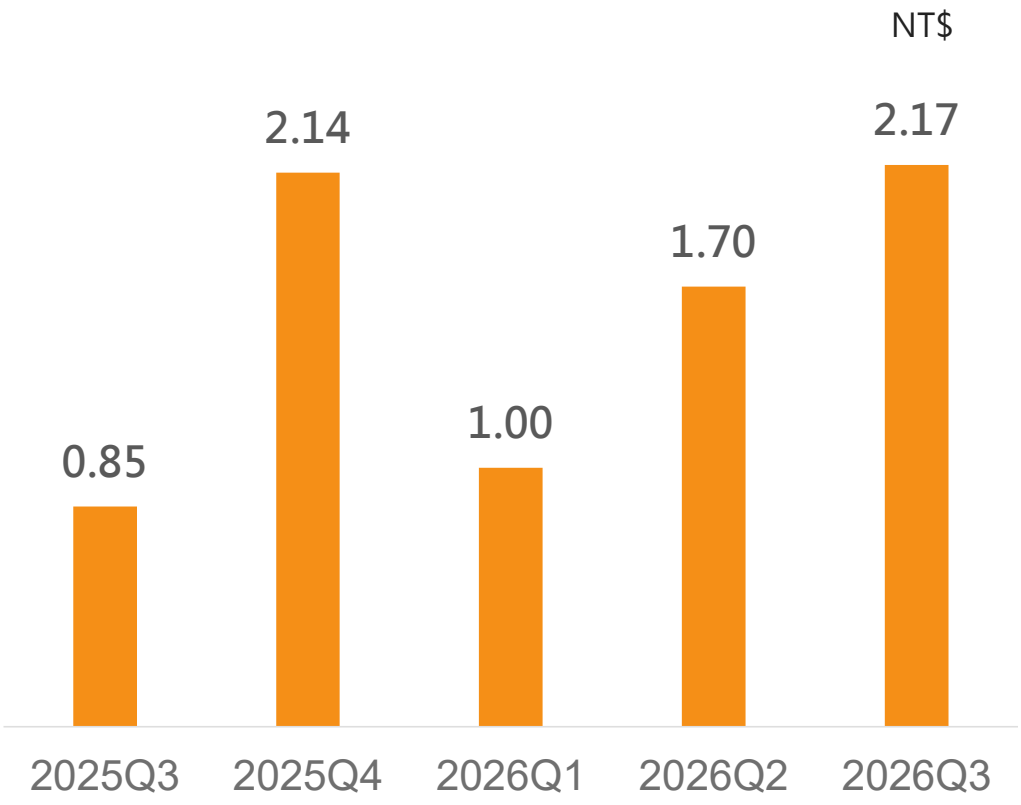


	2025Q3	2025Q4	2026Q1	2026Q2	2026Q3
Profit (Loss) attributable to Owners of the parent	8	19	9	16	21
Net Profit Margin	3.6%	7.8%	5.2%	7.6%	9.5%

2026Q3 Performance	Y/Y	Q/Q
Operating Profit	+63%	+8%
Net Income After Tax	+173%	+32%
2026 9M YoY Comparison	**Y/Y**	
Operating Profit	+255%	
Net Income After Tax	+2315%	

- Net income after tax improved from a loss of NT$0.21 billion in 2025 9M to a profit of NT$4.53 billion in 2026 9M, mainly due to a NT$3.0 billion expected credit loss on the U.S. project in 2025 9M, partially offset by a NT$0.5 billion income tax benefit (net impact: NT$2.5 billion loss).

EPS



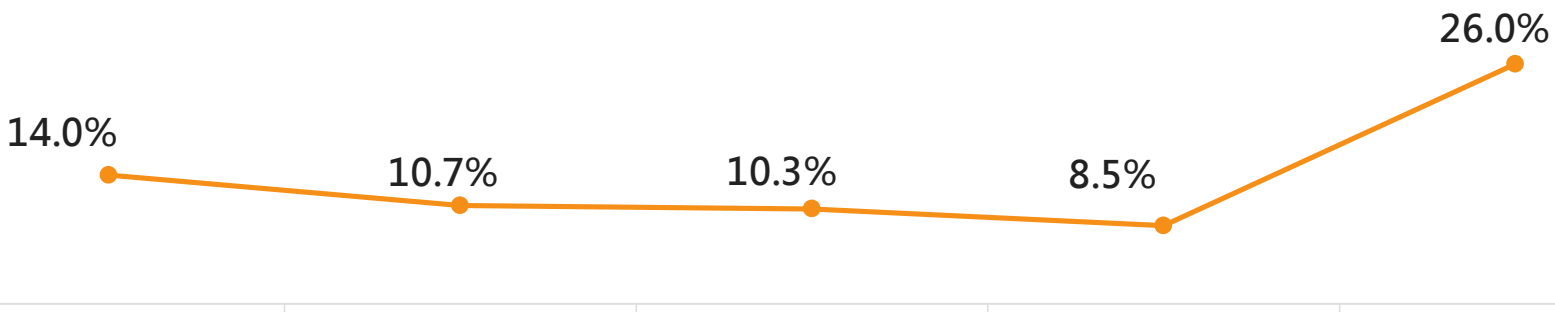
EPS for 2026 9M was **NT$4.86.**

2026Q3 Performance	Y/Y	Q/Q
EPS	+155%	+28%
2026 9M YoY Comparison	**Y/Y**	
EPS	+2213%	

- 2025 9M EPS was NT$-0.23, reflecting an expected credit loss provision for the U.S. project.

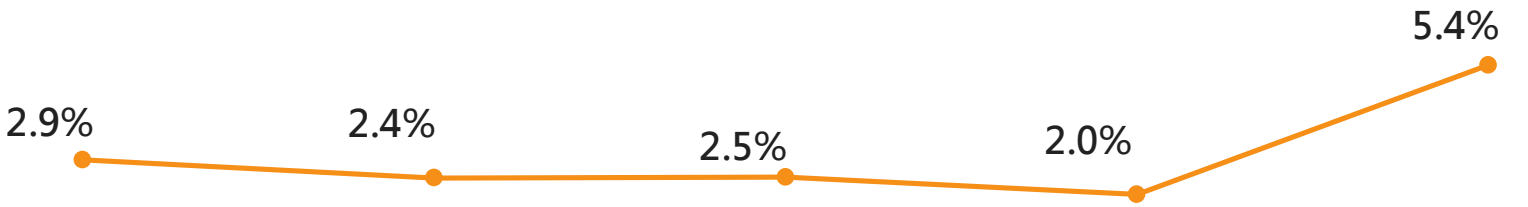
Return on Equity (ROE) and Return on Assets (ROA)

ROE



	2022	2023	2024	2025	2026 9M (Annualized)
ROE	14.0%	10.7%	10.3%	8.5%	26.0%

ROA



	2022	2023	2024	2025	2026 9M (Annualized)
ROA	2.9%	2.4%	2.5%	2.0%	5.4%

2026Q3 Consolidated Income Statement

Unit: NT$, Thousand

	2026/1/1~9/30		2025/1/1~9/30	
	Amount	%	Amount	%
Sales Revenues	59,573,857	100%	67,659,529	100%
Operating costs	(51,593,673)	-87%	(61,343,528)	-91%
Gross Profit	7,980,184	**13%**	**6,316,001**	**9%**
Operating expenses	(1,545,711)	-2%	(4,505,627)	-6%
Operating income	6,434,473	**11%**	**1,810,374**	**3%**
Total non-operating income and expenses	913,385	1%	(119,758)	0%
Profit before income tax	7,347,858	12%	1,690,616	3%
Income tax expense	(2,020,077)	-3%	(1,057,864)	-2%
Profit for the period	5,327,781	**9%**	**632,752**	**1%**
Profit attributable to Owners of the parent	4,530,824	8%	(204,594)	0%
Total basic earnings per share	4.86		-0.23	

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2026Q3 Consolidated Balance Sheet

Unit: NT$, Thousand

	2026/9/30		2025/9/30	
	Amount	%	Amount	%
Current assets*	91,996,693	62%	64,262,440	55%
Non-current assets	56,364,850	38%	51,534,288	45%
Total assets	**148,361,543**	**100%**	**115,796,728**	**100%**
Current liabilities	82,601,453	55%	62,883,272	54%
Nun-current liabilities	33,674,160	23%	30,338,255	26%
Total Liabilities	116,275,613	78%	93,221,527	80%
Equity attributable to owners of The parent	26,152,855	18%	17,600,011	15%
Non-controlling interests	5,933,075	4%	4,975,190	5%
Total equity	32,085,930	22%	22,575,201	20%
Total liabilities and equity	**148,361,543**	**100%**	**115,796,728**	**100%**

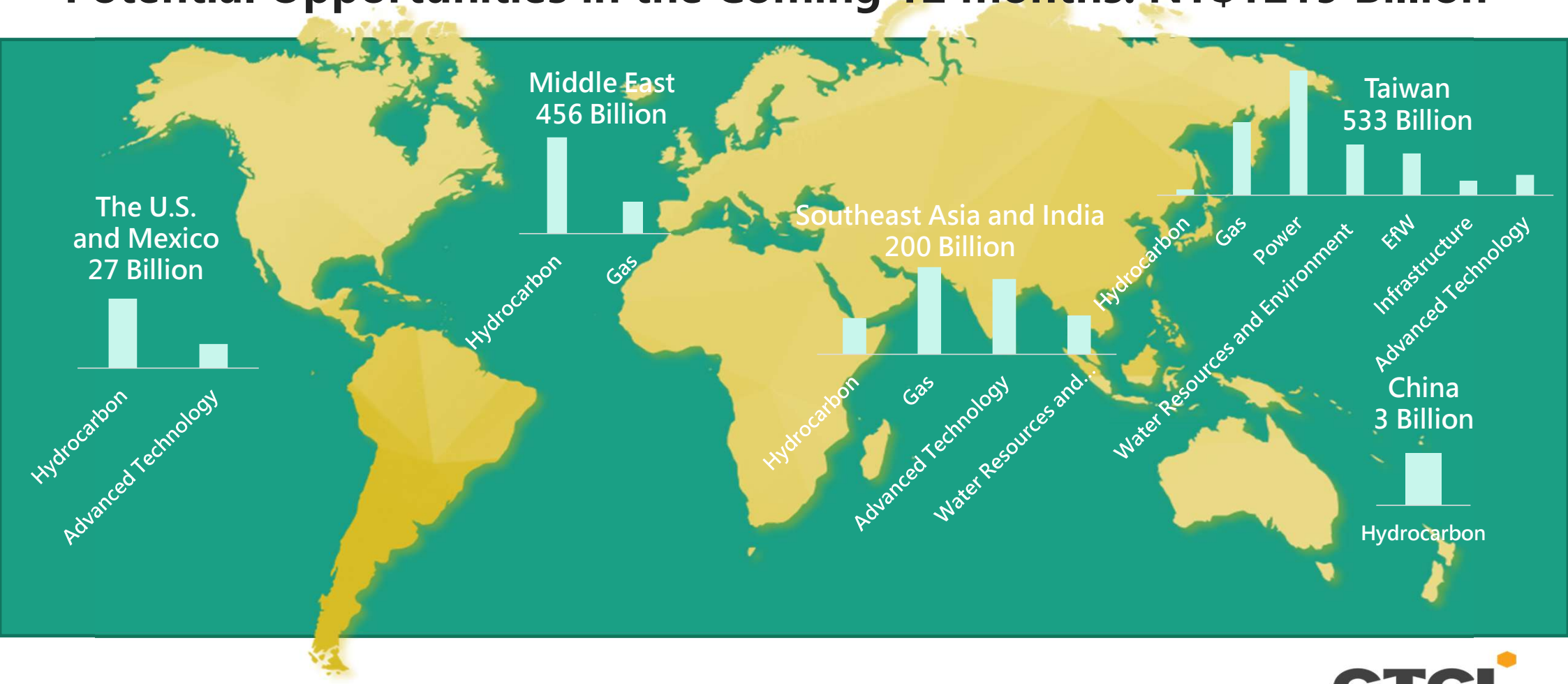
*Cash and cash equivalents in current assets are NT$49.84 billion

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Business Outlook

Potential Opportunities in the Coming 12 Months

Potential Opportunities in the Coming 12 months: NT$1219 Billion



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AI Demand and Supply Chain Shifts Drive Global Manufacturing Expansion

Semiconductor, AI data center and server supply chains accelerate overseas expansion

Key strengths

1 **Total solution (EPC Turnkey Projects)**

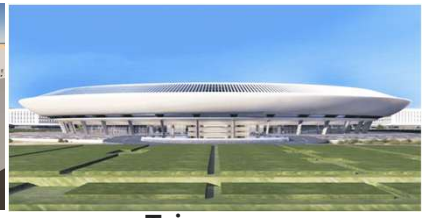
E: Align design early with client needs
P: Integrate global sourcing to shorten lead times
C: Coordinate facilities, cleanrooms, MEP and utilities

2 **Localized global service**

Local expertise in regulations, permits and construction accelerates clients' overseas expansion



Taiwanese AI Server Assembly Plant (Texas, U.S.)



Taiwanese Semiconductor Fab (Arizona, U.S.)



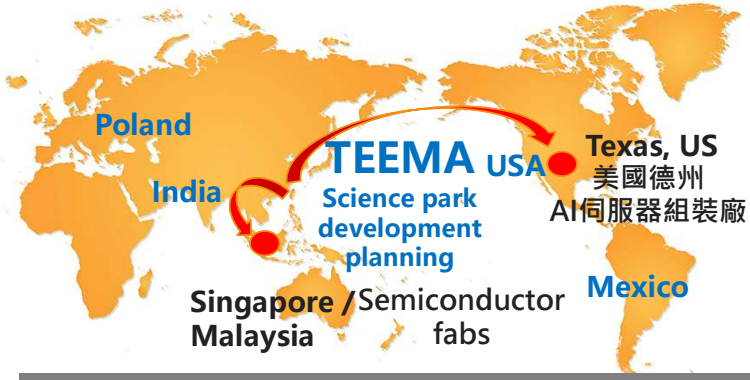
Electronics Assembly Plant (India)



U.S. Company's Data Center (Taoyuan, Taiwan)



EMC Copper-Clad Laminate Plant (Penang, Malaysia)



Global EPC and local expertise drive high-tech project growth

Recent Major Achievements

- **Semiconductors:** Major fab utility project in Singapore
- **AI supply chain:** AI server assembly plant construction in the U.S.
- **Technology parks:** Partnering with TEEMA to plan overseas parks in Mexico, the U.S., Poland and India

Business Opportunity

500+ Billion
Semiconductors: Foundry, packaging and testing

100+ Billion
Data centers

60+ Billion
Electronic components and server supply chains

9+ Billion
Automotive electronics and batteries

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AI-driven Infrastructure Opportunities

AI energy demand drives infrastructure opportunities

- Taiwan's only contractor capable of delivering LNG regasification and storage projects exceeding NT$10 billion; 70% market share in gas-fired power plants

LNG



Business Opportunity

Potential opportunities in LNG terminals and storage tanks

420+Billion

- New LNG terminal projects by Taipower and CPC
- Expand into India, Thailand, Singapore, Malaysia, Vietnam and the Middle East

Gas-Fired Power Plants



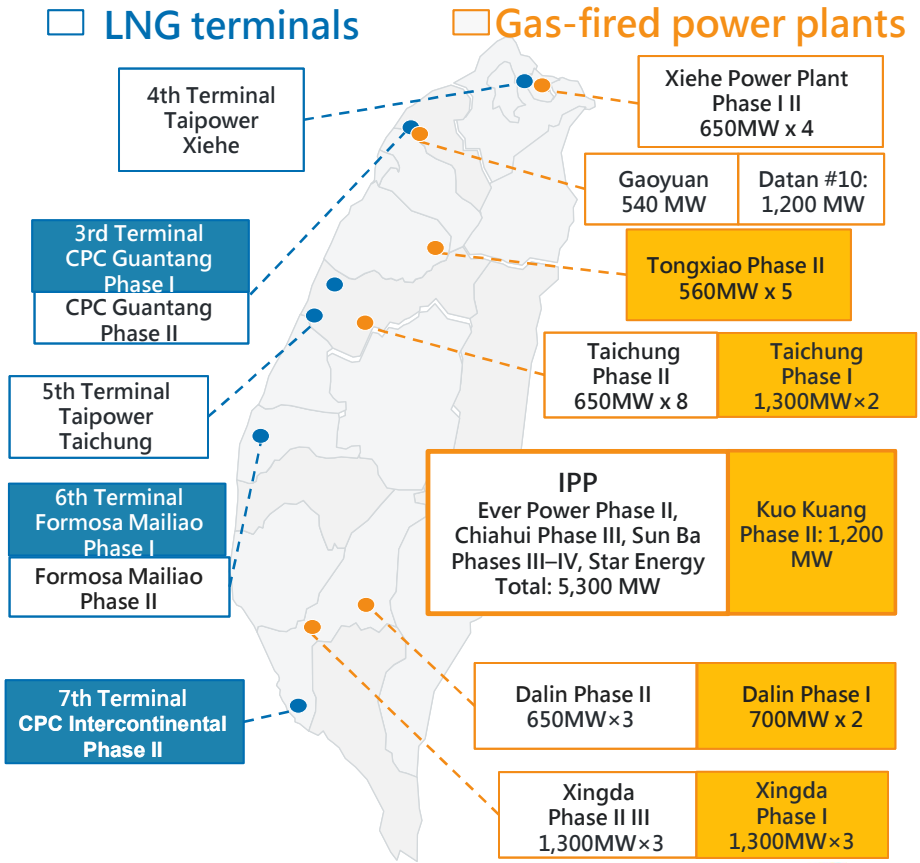
Business Opportunity

Net capacity additions, **20.7GW** 2026–2035

790+Billion

- power demand drives new power plant construction in Taiwan
- Partner with global suppliers for U.S. projects and Southeast Asian IPPs

Taiwan's natural gas and gas-fired power opportunities



Water and Circular Economy Drive Long-term Growth

Integrated investment, construction and operations capabilities capture demand from industrial upgrades and essential services

TSMC Tainan Science Park Reclaimed Water Plant



Hsinchu Desalination Plant



Water resources

Low Carbon Recycling and Disposal Center (Changbin)



Waste Solvent Recycling Plant (Taoyuan)



Circular economy and zero waste

- Taiwan's leading lifecycle expertise in water and circular economy projects, with proven overseas success
- Operate 11 large-scale EfW centers (50% of Taiwan's total), handling municipal, science park, industrial and commercial waste

Business Opportunity

Water reclamation and desalination opportunities

150+Billion

- Replicate Southern Taiwan Science Park's reclaimed water success to secure a high-tech water reclamation project in Singapore
- Target domestic water projects and high-tech wastewater and reclamation opportunities in Singapore and the U.S.

Business Opportunity

Circular economy and zero waste opportunities

135+Billion

- Seven EfW centers to be replaced or expanded over the next five years
- Taiwanese businesses' overseas EfW and zero waste opportunities
- Expand overseas to capture opportunities as Southeast Asian markets mature

Refining and Petrochemical Upgrades & Decarbonization (CCS, hydrogen)

High-value petrochemicals and decarbonization drive plant upgrades and new builds

- World-class execution and process integration capabilities target refining upgrades and low-carbon projects

Refining and petrochemical upgrades



Business Opportunity

Refining and petrochemical transformation and upgrade opportunities

500+Billion

- **Middle East refining-petrochemical integration and plant upgrades**
  - Liquids to Chemicals
  - Refinery and petrochemical plant revamps for high-value products
- **High-tech industries drive electronic chemical opportunities**
  - Electronic-grade chemicals (EGSA, EIPA, E-Solvent)
  - Solvent regeneration catalysts and waste solvent recycling

Low-carbon transition (carbon capture, storage and hydrogen)



Business Opportunity

Emerging low-carbon technology opportunities

150+Billion

- **Carbon capture installations at Taoyuan, Dalin and Linyuan refineries**
- **CPC's million-tonne-scale carbon storage project in Taobin**
- **CPC liquid hydrogen terminal and blue hydrogen plant; Taiwan Fertilizer blue ammonia plant**
- **Malaysia carbon storage project**

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