CTCI Corporation The 3rd Investor Conference, 2026

2026.08.12

CTCI

Discover Reliable

Disclaimer

- The consolidated financial statement is hereby based on International Financial Reporting Standards (IFRS) and reviewed/audited by CPA.
- This presentation may include forward-looking statements with respect to the operations and business of the company other than the historical results. The actual results may differ from those indicated forward-looking statements due to unknown risks and uncertainties. Investors should make their own judgement and control the investment risk.

Agenda

- Operation Review
- Summary of Financial Highlights
- Business Outlook

Operation Review

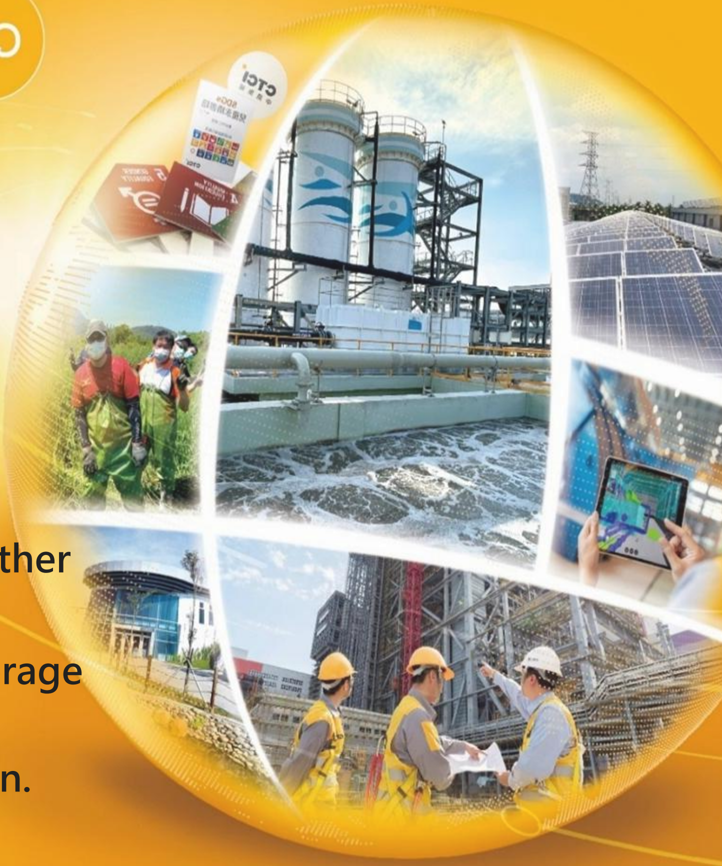
2026Q2 Business Highlights (1/2)

Solid Operational Growth Momentum

- Record-high backlog continues to drive steady operational growth.
- Backlog conversion drives 19% QoQ revenue growth, with gross margin remaining in double digits.

Dual Growth Engines of AI Infrastructure and Energy Transition Drive Mid- to Long-term Growth

- Strong AI demand drives growth, with high-tech customers accounting for 43% of new contracts.
  - Capturing opportunities from global high-tech leaders’ expanding investments in Singapore.
  - Deepen engagement with semiconductor leaders in zero-waste and water recycling, further break into fab infrastructure opportunities.
- AI-driven global energy investment boosts power demand, creating opportunities by leverage our core capabilities.
- Middle East market offers dual opportunities from investment recovery and reconstruction.
- Niche opportunities from the nuclear power revival.
- Net-zero initiatives and the circular economy continue to gain momentum.

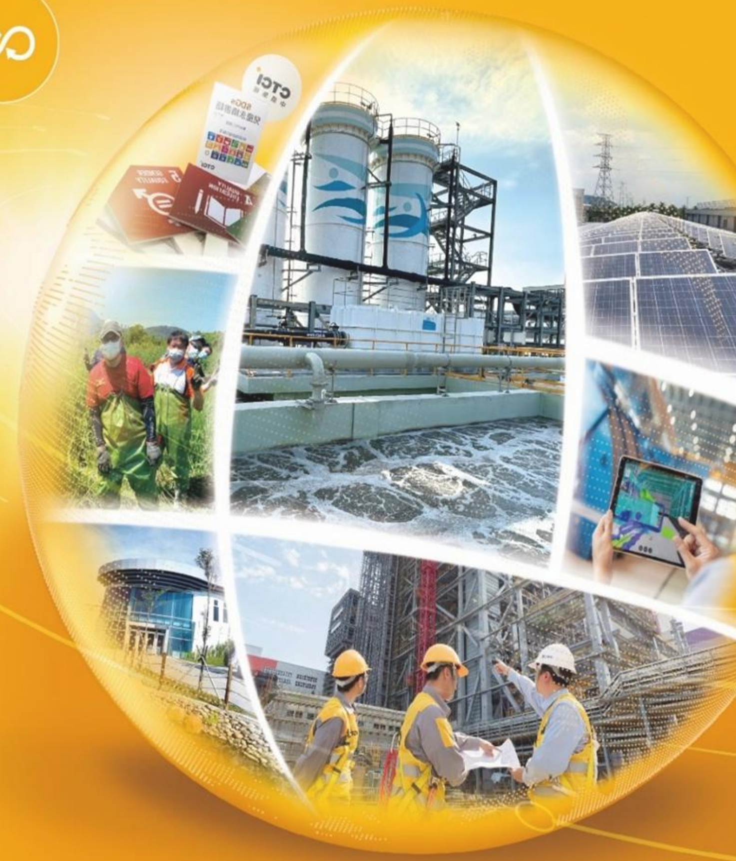


CTCI

2026Q2 Business Highlights (2/2)

Strategic Alliances × Global Expansion

- Deepening strategic partnerships with Delta to develop synergistic business models and demonstration projects, accelerating commercialization and market expansion. Meanwhile, continuously enhance the synergies of our partnership with USI, and TAYA.
- Advancing TEEMA’s global science park expansion by supporting site selection for the “TEEMA Science Park” across Mexico, Poland, the U.S., and India accelerating the development of a global supply chain service network for Taiwanese companies, creating a platform for overseas expansion, and strengthening global market presence and growth momentum.



CTCI

Honors and Awards

S&P Global
The Sustainability Yearbook 2025
CTCI – Top 1% Highest Honor – 4 Consecutive Years
ECOVE – Sustainability Yearbook Member–
2 Consecutive Years

S&P Dow Jones Indices
CTCI – DJBIC Index Constituent –
11 Consecutive Years

ENR Top-100 Global Engineering Company
International Contractors ranked 53th
Global Contractors ranked 119th
International Design Firm ranked 95th

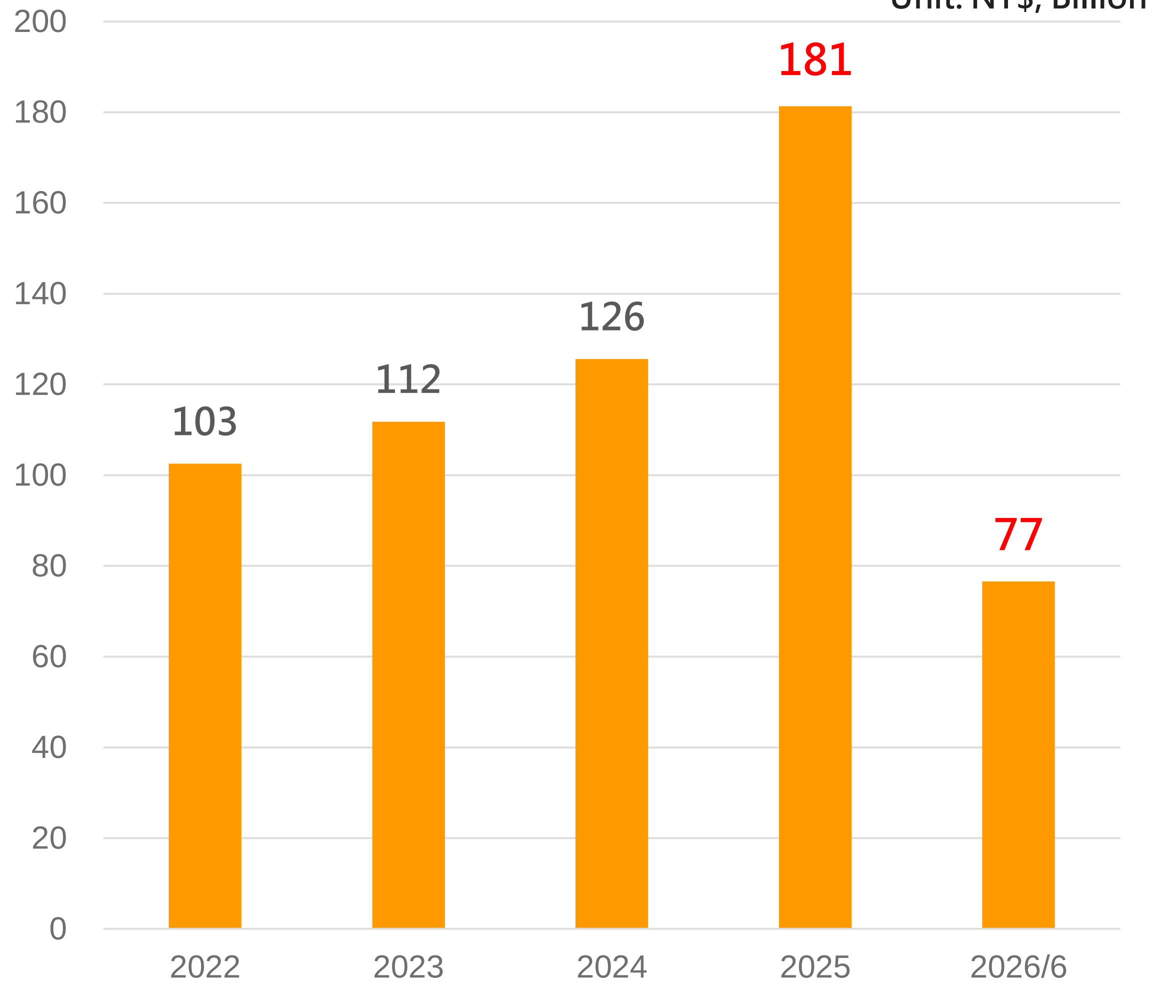
2025 Taiwan and Global Corporate Sustainability Awards
Taiwan's Top 10 Sustainable Service Businesses –
9 Consecutive Years
Global Corporate Sustainability Awards (Best Practice Award) – 3 Consecutive Years

Carbon Disclosure Project (CDP)
Achieved "Leadership A" ratings in both Climate Change and Supplier Engagement

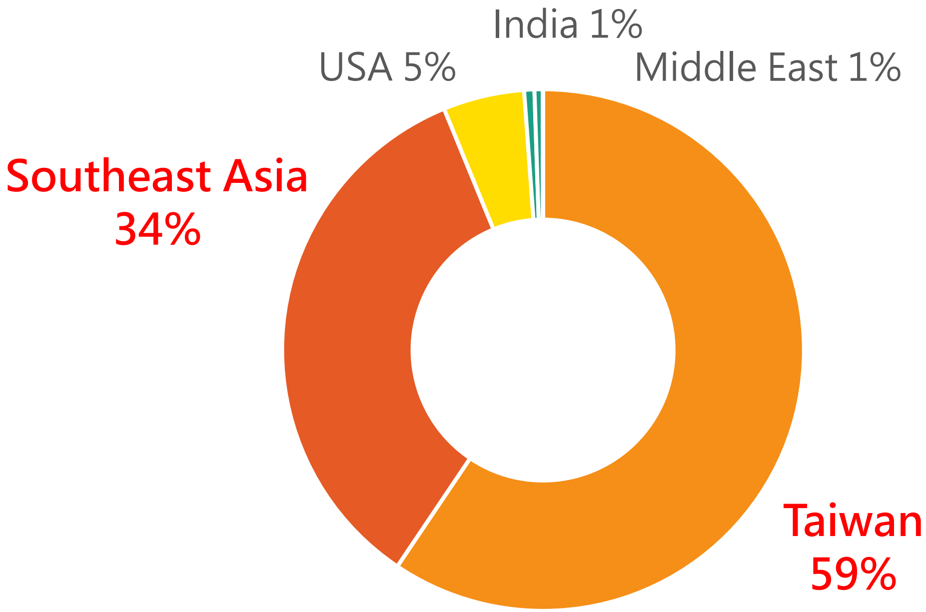
Asia Responsible Enterprise Awards(AREA)
Corporate Sustainability Reporting Award –
3 Consecutive Years

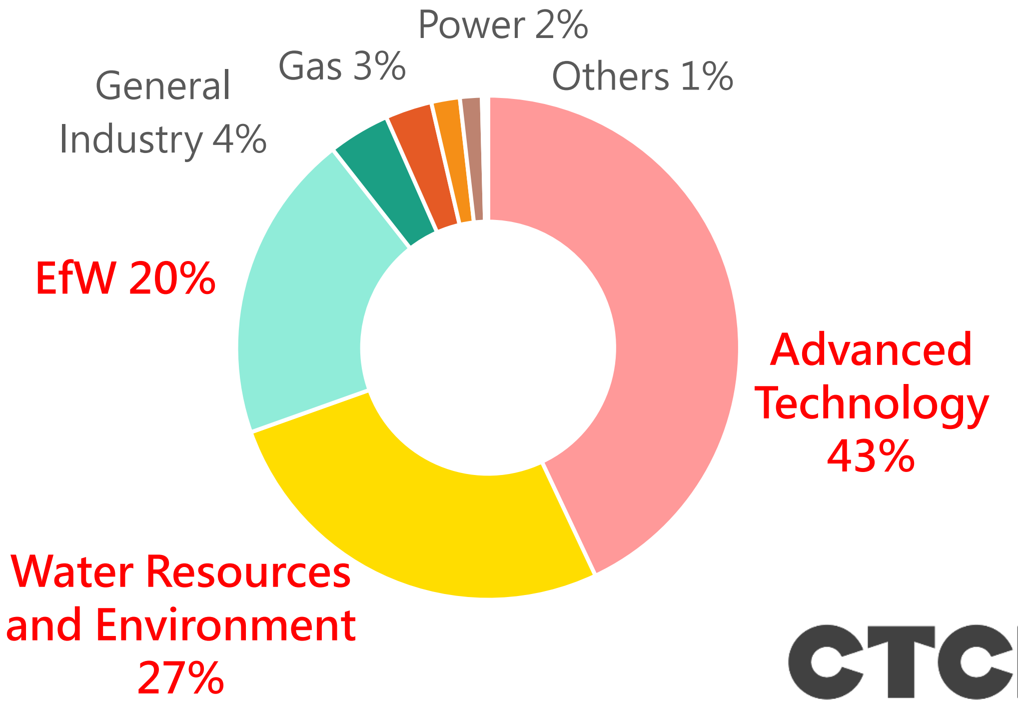
CTCI

New Contracts and Distribution

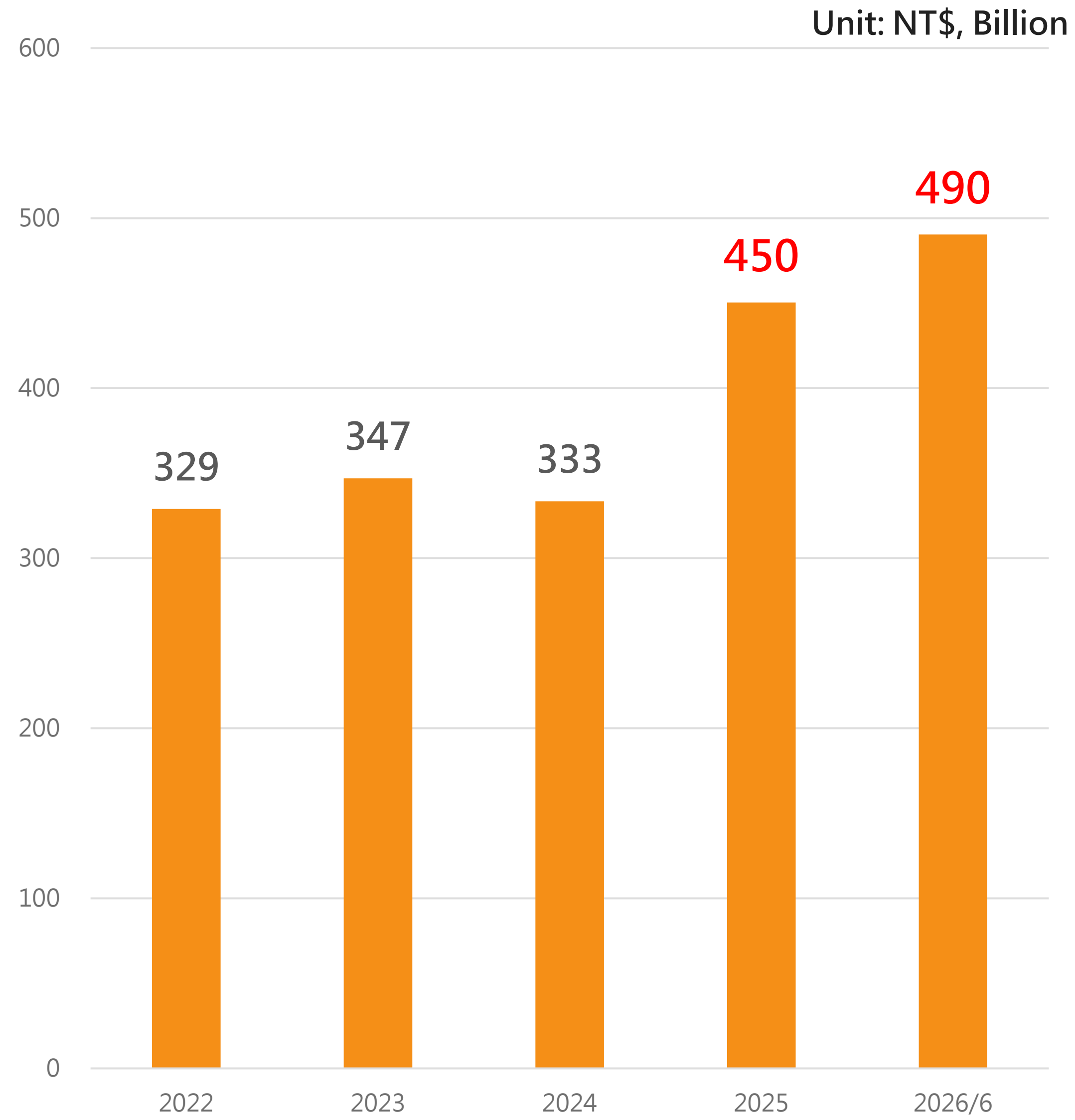


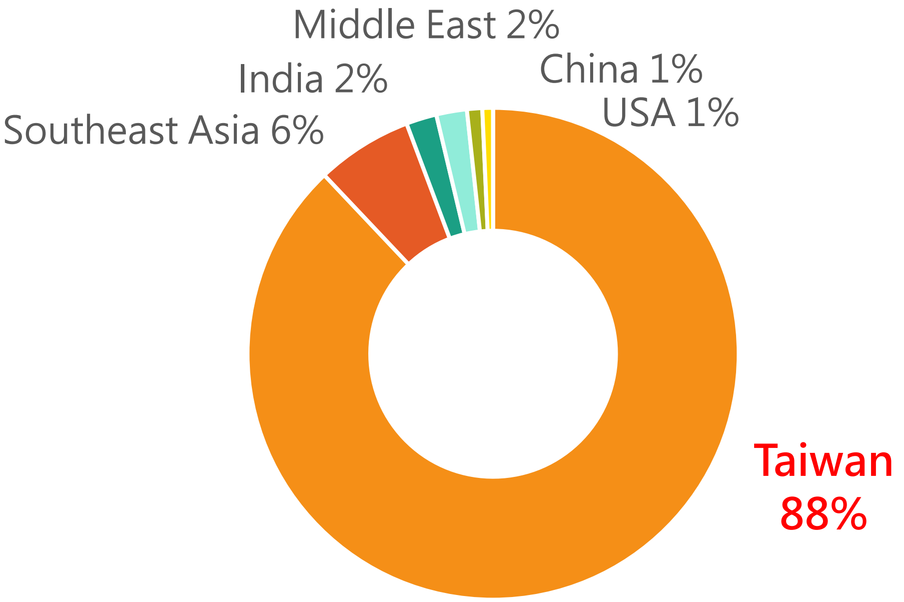
As of July 31, 2026, cumulative contract awards reached
NT$83.809 billion

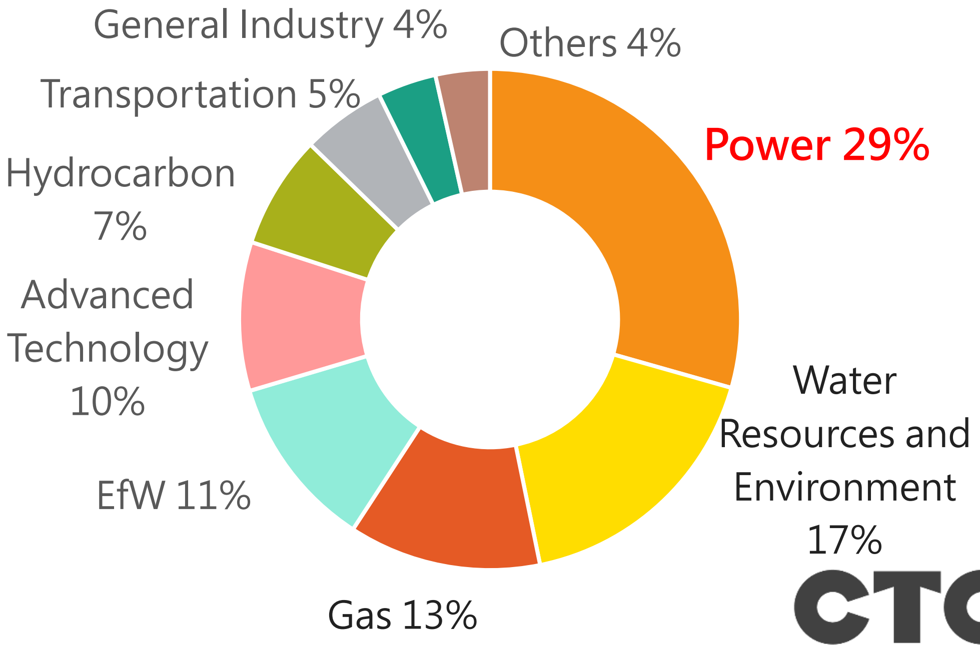




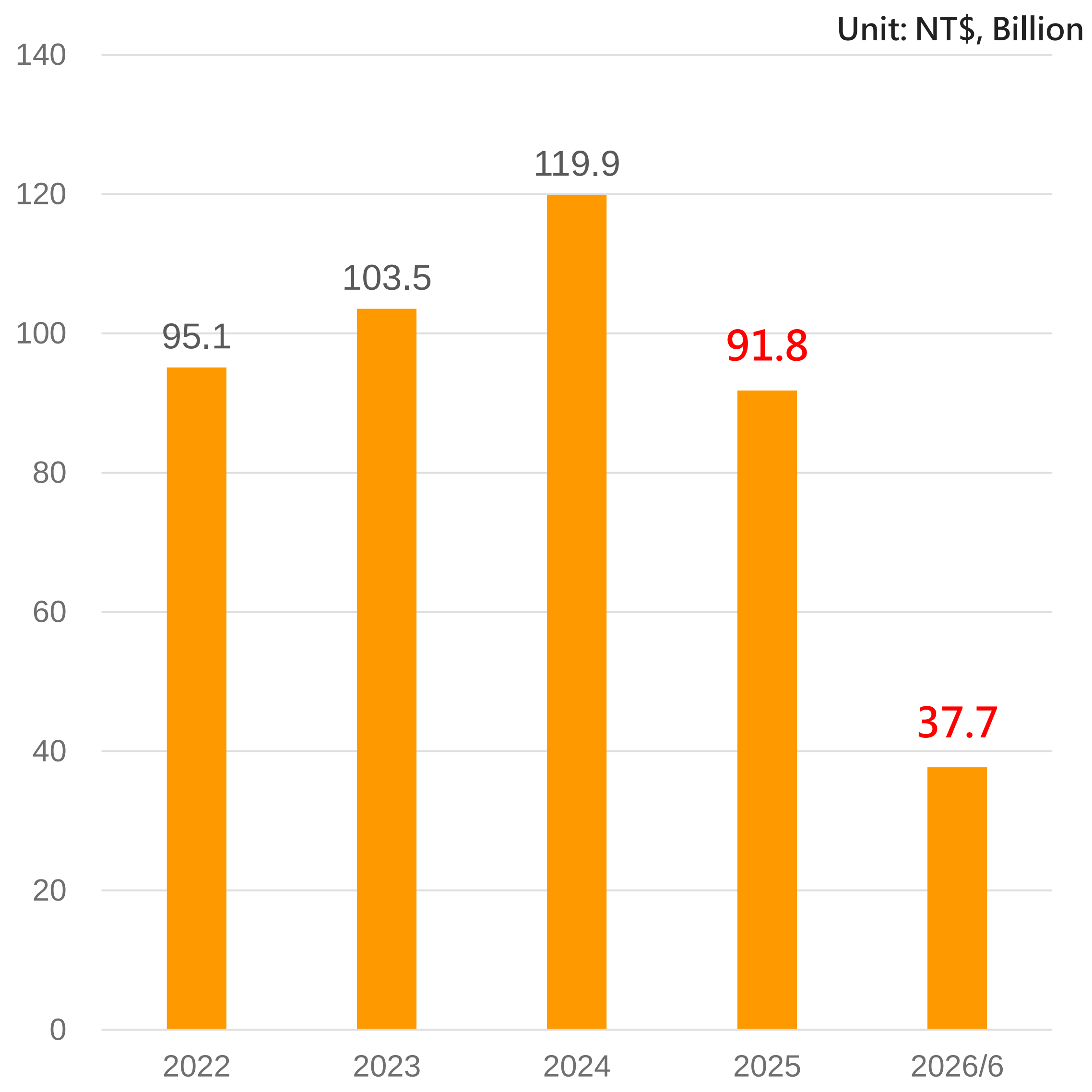
Backlog and Distribution

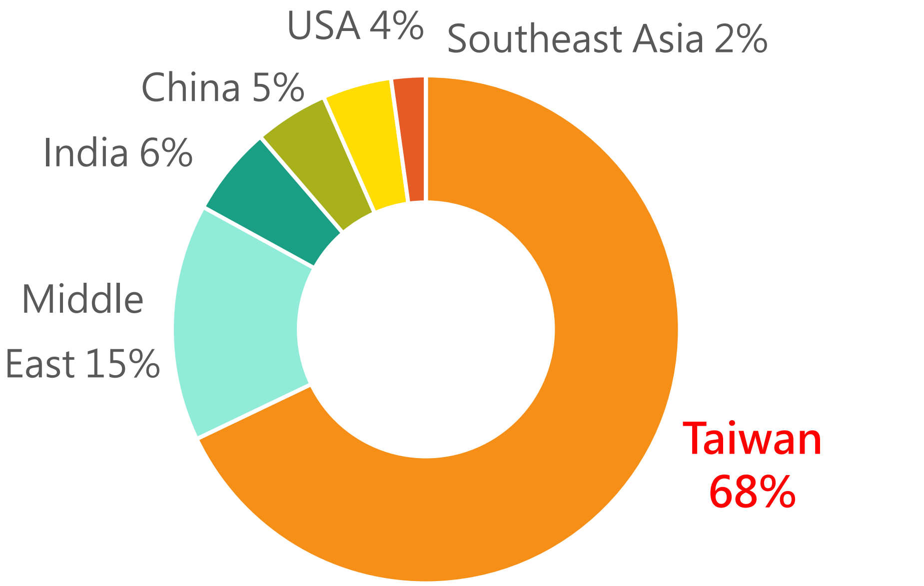


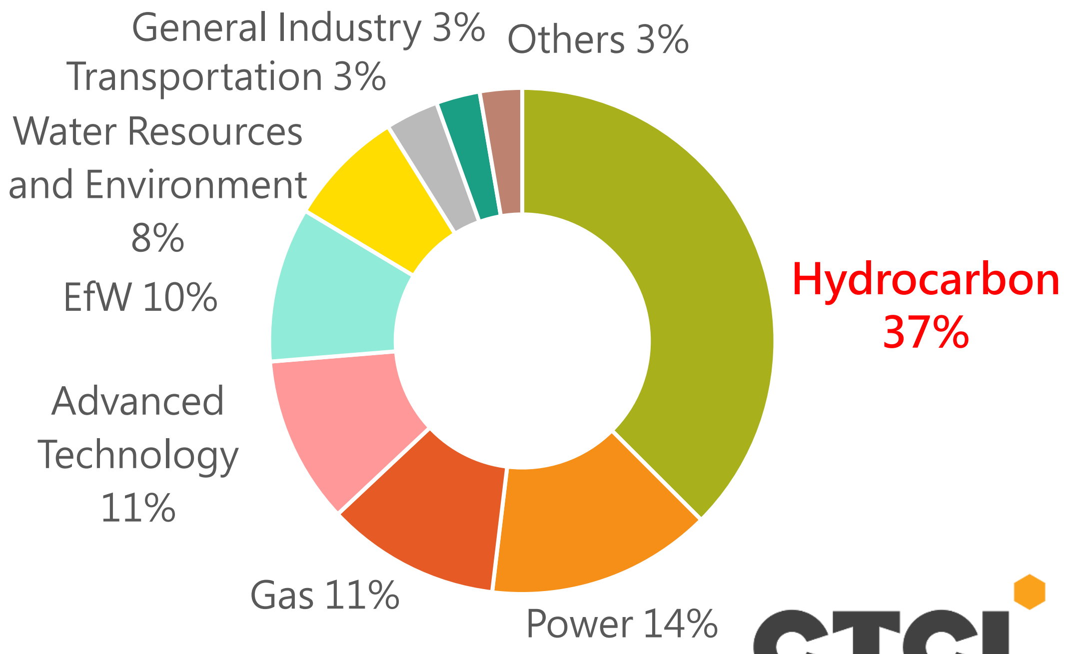




Revenue and Distribution







Financial Highlights

2026Q2 Consolidated Income Statement

Unit: NT$, Thousand

	2026/1/1~6/30		2025/1/1~6/30		YOY
	Amount	%	Amount	%	%
Sales Revenues	37,719,993	100%	46,448,438	100%	-19%
Operating costs	(32,670,985)	-87%	(42,100,099)	-90%	-22%
Gross Profit	5,049,008	13%	4,348,339	10%	16%
Operating expenses	(1,087,712)	-3%	(4,056,029)	-9%	-73%
Operating Income	3,961,296	10%	292,310	1%	1255%
Total non-operating income and expenses	288,504	1%	(191,409)	-1%	251%
Profit before income tax	4,249,800	11%	100,901	0%	4112%
Income Tax Expense	(1,280,957)	-3%	(528,987)	-1%	142%
Profit (Loss) for the period	2,968,843	8%	(428,086)	-1%	794%
Profit (Loss) attributable to Owners of the parent	2,458,302	7%	(963,178)	-2%	355%
Total basic earnings (Loss) per share	2.71		(1.09)		349%

2026Q2 Consolidated Balance Sheet

Unit: NT$, Thousand

	2026/6/30		2025/6/30	
	Amount	%	Amount	%
Current assets*	88,324,407	62%	69,846,831	60%
Non-current assets	55,192,664	38%	47,411,388	40%
Total assets	**143,517,071**	**100%**	**117,258,219**	**100%**
Current liabilities	80,798,666	57%	65,952,235	56%
Nun-current liabilities	33,306,470	23%	29,982,144	26%
Total Liabilities	114,105,136	80%	95,934,379	82%
Equity attributable to owners of The parent	23,936,992	16%	16,644,026	14%
Non-controlling interests	5,474,943	4%	4,679,814	4%
Total equity	29,411,935	20%	21,323,840	18%
Total liabilities and equity	**143,517,071**	**100%**	**117,258,219**	**100%**

*Cash and cash equivalents in current assets are NT$40.86 billion

Business Outlook

Representative Track Records

LNG (Receiving Terminal and Tank)

- ✓ 18 Natural Gas Storage Tanks: 3.155 Million m^3

Gas-Fired Power Plants

- ✓ 21 Gas-Fired Power Plants: Total Capacity of 26,795 MW

Refining & Petrochemicals

- ✓ Multiple Large Ethylene Cracker Projects in the Middle East Total Capacity: 5.4 MMTA
- ✓ 34 PTA Projects Worldwide Total Capacity reaching 81 MMTA.

Circular Economy and Zero-Waste

- ✓ Waste Treatment Design Capacity: 16,319 metric tons/day

Water Resources

- ✓ Wastewater Treatment Design Capacity: 276,000 tons/day
- ✓ Reclaimed Water Treatment Design Capacity: 148,000 tons/day
- ✓ Seawater Desalination Supply Design Capacity: 100,000 tons/day

Rail Transportation

- ✓ Rail Transportation Projects: 18 Projects, Totaling 683.03 km

CTCI

Project Execution Capability (1/2)

Key Ongoing Projects	
LNG (Receiving Terminal and Tank)	Mailiao Cogeneration LNG Receiving Terminal EPC Project
	CPC Intercontinental LNG Receiving Terminal EPC Project
	CPC Guantang LNG Receiving Terminal EPC Project
Gas-Fired Power Plant	Taipower Tungxiao Combined Cycle Power Plant Phase II EPC Project
	Taipower Talin Combined Cycle Power Plant EPC Project
	Kuokuang Combined Cycle Power Plant Phase II EPC Project
	Taipower Hsinta Combined Cycle Power Plant EPC Project
	Taipower Taichung Combined Cycle Power Plant EPC Project
Refining & Petrochemical Transformation	Qatar RLPP Ethylene Cracker EPC Project
	Design Work for the Saudi Arabia Protein Project
	SASREF Ethane Cracking Design Project in Saudi Arabia
Rail Transportation	Taipei MRT Wanda Line Phase 1 and Phase 2 E&M Systems Project
	Taipei MRT Circular Line Phase 2 E&M Systems Project
	Taichung MRT Blue Line – E&M Systems, Depot and Main Substation EPC Project

Project Execution Capability (2/2)

Key Ongoing Projects	
Circular Economy and Zero Waste	Chiayi City Green Energy Circular Economy Center BOT Project
	Southern Taiwan Science Park Resource Recycling Center Expansion Turnkey Project
	Southern Taiwan Science Park Zero-Waste Center Waste Sulfuric Acid Treatment and Recycling Facility Investment, Construction and Operation Project
	Southern Taiwan Science Park Zero-Waste Center Waste Liquid Thermal Treatment Facility Construction and Operation Project
	Keelung EfW Center ROT project
Water Resources	Hsinchu Desalination Plant Construction and Operation Maintenance
	Southern Taiwan Science Park Reclaimed Water Plant Expansion and Operation & Maintenance Project
Green Energy	Haixia Offshore Wind Farm / Fengmiao No.1 Offshore Wind Farm – Substructure Design
	Formosa 3 Offshore Wind Farm Phase 1 Onshore Substation Preliminary Works
	Solar Power: Project Development & Investment (148 MW) / Operations & Maintenance (467 MW)
	Taipower Frequency Regulation Reserve Ancillary Services (5 MW)
New Technologies (Carbon Capture/Injection, Hydrogen)	CPC Miaoli Carbon Storage Pilot Project
	High-Tech Plant Zero-Waste Center Carbon Capture Pilot Project

CTCI

Focusing Potential Markets

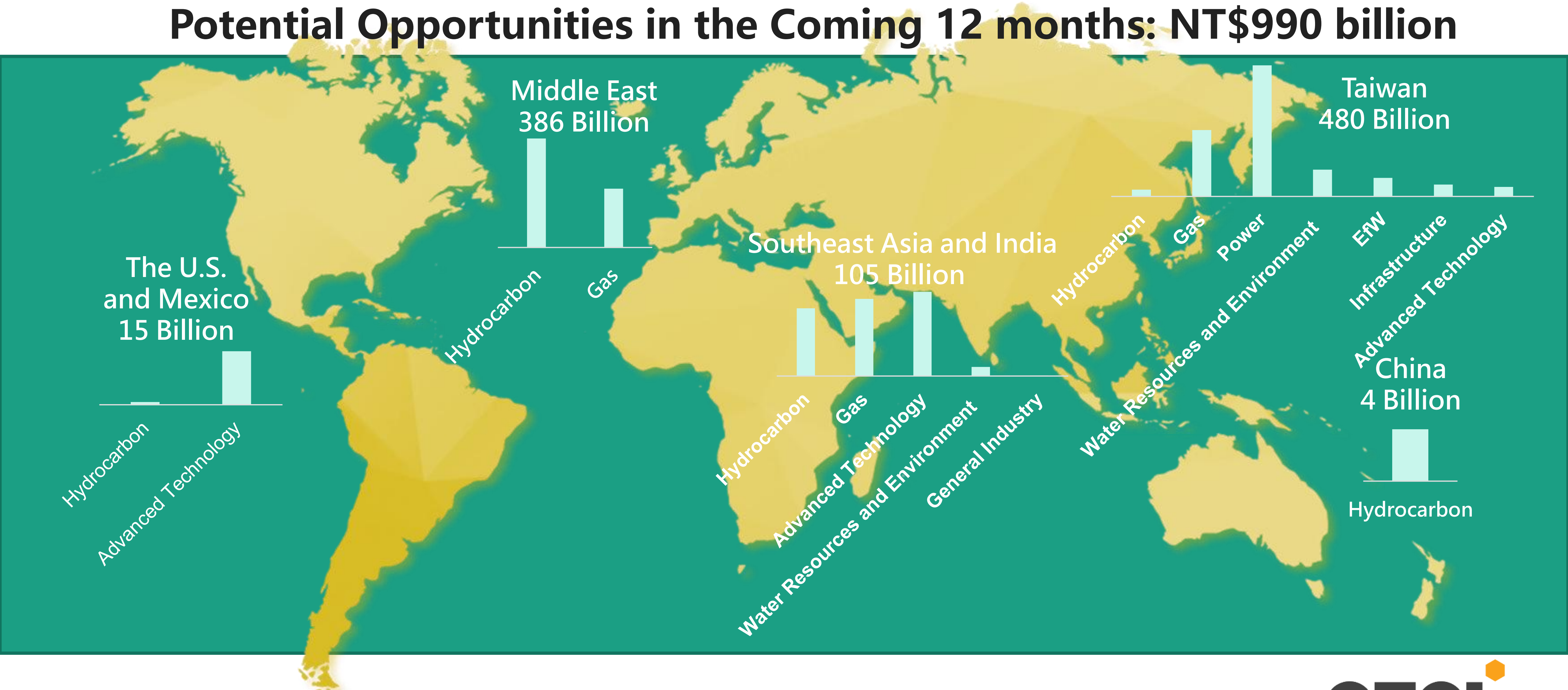
High-Tech and AI Opportunities

- Semiconductor
- Data Center
- Electronic Component
- Automobile / EV / Battery

ESG Opportunities

- LNG (Receiving Terminal and Tank)
- Gas-Fired Power Plant
- Green Energy
- Water Resources
- Circular Economy and Zero Waste
- Refining and Petrochemical Transformation
- Rail Transportation
- New Technologies (Carbon Capture/ Injection, Hydrogen)

Potential Opportunities in the Coming 12 Months



High-Tech & AI Opportunities (1/2)

Advantages:

Differentiated Advantages

- Total Solution → **EPC Turnkey Projects**
  - E: Deep involvement in early-stage design
  - P: Extensive global supply chain resources
  - C: Facility construction
- Providing Global Services → **Combining Overseas Subsidiaries to Exploring Global Business Opportunities**
  - Rapid response to customer needs with localized services

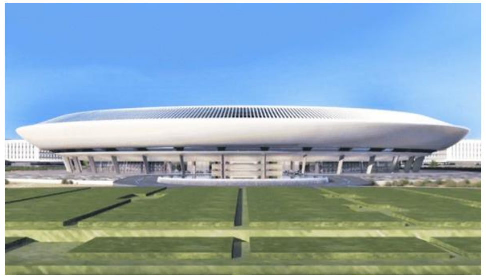
Business Opportunity:

- Trump 2.0: America First Policy
  →Electronics manufacturing/assembly continues relocating, accelerating supply chain restructuring
- Growing focus on semiconductor self-sufficiency
  →Overseas semiconductor and packaging & testing facility opportunities
- AI development – Computing power as national strength
  →AI computing and data center opportunities

Semiconductor (Wafer Fab, Packaging & Test)	200^{+}bn
Data center	50^{+}bn
Electronic Component (3C, Server, PCB, CCL)	56^{+}bn
Automobile / EV / Battery	9^{+}bn

High-Tech & AI Opportunities (2/2)

Taiwanese AI Server Assembly Plant (Texas, U.S.)

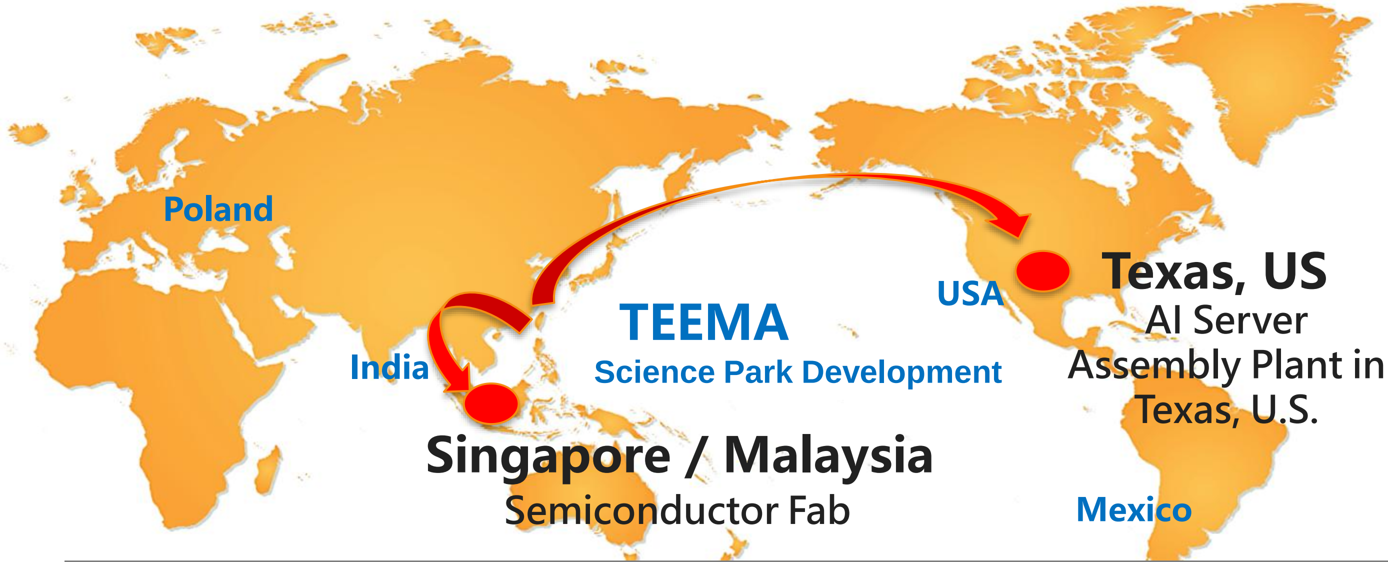


Taiwanese Semiconductor Fab (Arizona, U.S.)

Electronics Assembly Plant (India)

U.S. Company's Data Center (Taoyuan, Taiwan)

EMC Copper-Clad Laminate Plant (Penang, Malaysia)



Recent Major Achievements

- Semiconductor fab infrastructure in Singapore
- Taiwanese AI server assembly plant in the U.S.
- TEEMA overseas science park development planning (Mexico, U.S., Poland, India)

Establish benchmark projects to further expand overseas plant construction opportunities

CTCI

ESG Opportunities – LNG (Receiving Terminal and Tank)

Market Opportunities: NT$420bn

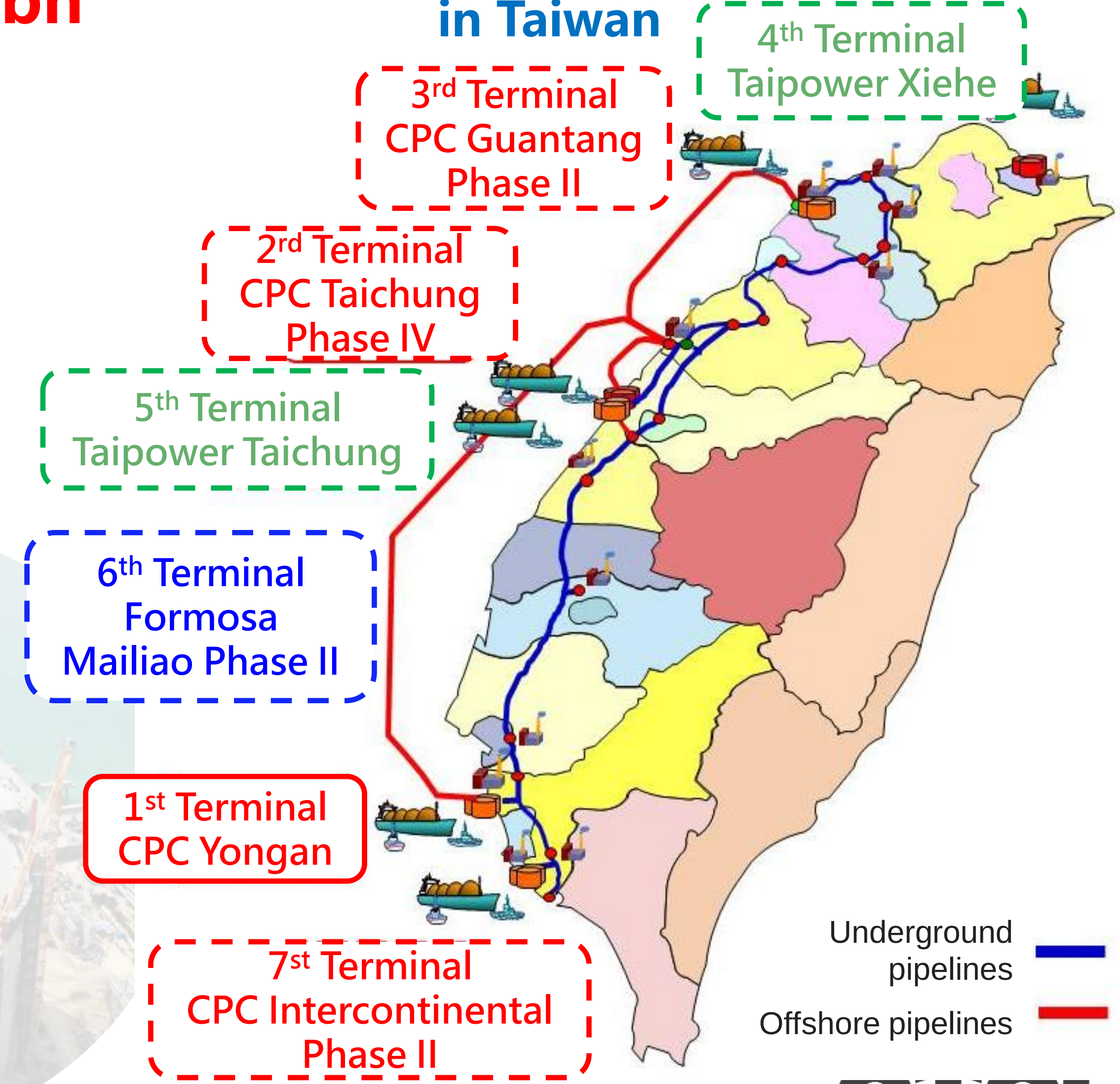
Advantages:

- LNG Leadership: Taiwan's only company capable of delivering NT$10+ bn large-scale LNG regasification & storage projects
- The on-going CPC Dalin LNG receiving terminal tank project will provide the largest LNG storage capacity in Taiwan
- Regional Expansion: Entering the LNG export market and pursuing natural gas opportunities across Asia

Business Opportunity:

- New LNG receiving terminal projects by Taipower and CPC
- Asian markets (India, Thailand, Singapore, Malaysia and Vietnam) LNG receiving terminal
- Middle East LNG export market opportunities

Natural Gas Opportunities in Taiwan



Source: Energy Administration, Ministry of Economic Affairs; Company compilation.

ESG Opportunities – Gas-Fired Power Plants

Market Opportunities: NT$300bn

Advantages:

- Market Leadership: 70% market share in Taiwan' s gas-fired power plants.
- Regional Expansion: Expanding into gas-fired power opportunities across Asia

Business Opportunity:

- Taiwan power plant opportunities → New projects by Taipower and Independent Power Producers (IPP)
- AI-Driven technology demand → 12.2 GW net addition of gas-fired capacity expected (2025–2034)
- U.S. AI Infrastructure → Partnering with global equipment suppliers to pursue U.S. power plant projects
- Energy transition in Southeast Asia expected to mature over the next three years → Actively pursuing IPP investment projects with international developers

Power Plant Opportunities in Taiwan

Expected Tender:2027
Expected Completion: 2033

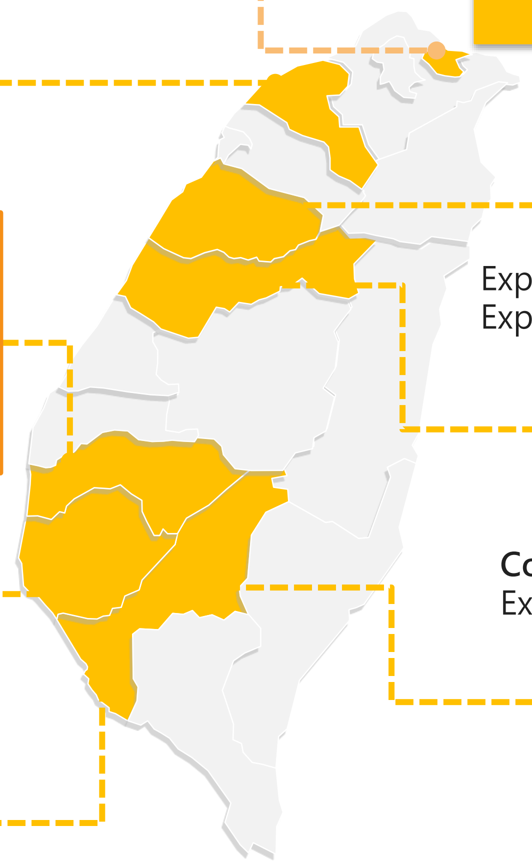
Xiehe Power Plant
650MW x 4

Contract Awarded: 2025
Expected Completion: 2030

Tongxiao Phase 2
560MW x 5

Expected Tender: Bidding to be launched progressively from 2026 to 2028.

IPP
Changsheng, Jia Hui, Senba, Star Energy
4,500MW



Expected Tender: 2026
Expected Completion: 2031

Taichung Phase 2
650MW x 8

Contract Awarded: 2025
Expected Completion: 2029

Dalin
700MW x 2

Expected Tender : 2027
Expected Completion : 2032

Xingda Phase 2
1,300MW x 2

CTCI

ESG Opportunities - Green Energy

Offshore Wind

Business Opportunity:

- Offshore Wind Growth: Capacity target of 5.3 GW by 2026, 10.9 GW by 2030, and 18.4 GW by 2035.
- Core Businesses: Subsea pin piles & transition pieces, onshore substation EPC, and offshore substation design.
- New Opportunities: Exploring floating offshore wind projects.

Solar Photovoltaic and Energy Storage

Business Opportunity:

- Renewable Energy Target: 30% of power generation by 2030.
- Global Expansion: Targeting markets with mature policies & green energy incentives.
- Energy Storage: Taipower Shen’ ao Virtual Power Plant(long-duration energy storage system).
- Data Centers: Pursuing backup power system opportunities for global data centers.

CTCI

ESG Opportunities – Water Resources

Market Opportunities: NT$150bn

TSMC Tainan Science Park Reclaimed Water Plant

Hsinchu Desalination Plant

Zhongli Sewerage System

Kaohsiung Fengshan Creek Reclaimed Water Plant

Kaohsiung Linhai Sewage Treatment and Reclaimed Water Plant

Taoyuan North District Water Recycling Center Reclaimed Water Plant

Advantages:

- End-to-End Expertise: Extensive experience across investment, construction & operations
- Comprehensive Water Solutions: Municipal & industrial wastewater treatment and seawater desalination
- Overseas Expansion: Leveraging core capabilities to expand into international markets

Business Opportunity:

- Taiwan Reclaimed Water: Planned capacity of 634,000 CMD.
- Desalination: Planned capacity of approximately 1.08 million CMD, covering projects in Chiayi(second preliminary EIA review completed), North/South Kaohsiung(Phase II feasibility evaluation underway), Tainan, Taichung, and Pingtung(Planning)
- International Expansion: Leveraging Southern Taiwan Science Park experience to enter global high-tech markets

  - Reclaimed water project for a U.S. semiconductor fab in Singapore

  - Reclaimed water project in Arizona, U.S

CTCI

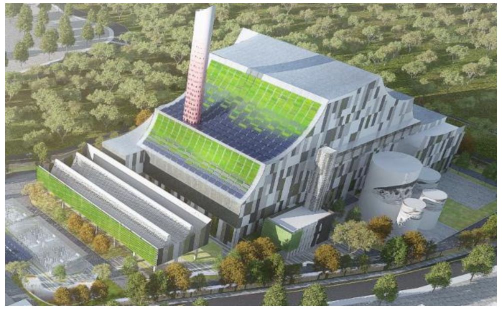
ESG Opportunities - Circular Economy and Zero Waste

Group Indicative Performance

The Green Energy Sustainable Circulation Center
(Chiayi City)

Low Carbon Recycling and Disposal Center
(Changbin)

Waste Solvent Recycling Plant
(Taoyuan)



Biomass Energy Center
(Taoyuan)

EfW Center
(Macau)

Advantages:

- Taiwan’s Leading EfW Specialist: End-to-end expertise across investment, construction, and operation.
- Market Leadership: Operates 11 of Taiwan’s 23 private large-scale EfW facilities
- Broad Coverage: Waste treatment solutions for science parks, industrial, and commercial sectors.
- International Expansion: Taiwan’s first EfW company to expand overseas

Business Opportunity:

- 6 EfW Center Replacement/Expansion Projects over the next 5 years
- Waste Treatment: Science parks, industrial & commercial sectors
- Overseas Opportunities: Energy resource & zero-waste centers for Taiwanese businesses
- Southeast Asia: Energy resource center market expected to mature over the next 3 years; actively pursuing projects with international developers

CTCI

ESG Opportunities - Refining & Petrochemical Transformation

Market Opportunities: NT$500 bn

Advantage:

- Globally Competitive Products: Expanding flagship products into international markets
- Global Track Record: Extensive experience in major petrochemical & refining projects
- Strong Technology Partnerships: Established alliances with leading global technology providers
- Trusted Customer Relationships: Long-term partnerships with major international project owners

Business Opportunity:

- Energy Transition: Opportunities in large-scale natural gas & sustainable energy projects
- High value-added and specialty chemicals: Growing demand from semiconductor, electronics & advanced manufacturing sectors
- Middle East Investment Recovery
  - Liquids to Chemicals (LTC), chemical recycling, low-carbon products, and related technologies
  - Refinery & Petrochemical Upgrades: Revamp, integration & value-added opportunities, with continued natural gas and downstream development
- Post-War Reconstruction: Emerging infrastructure & industrial development opportunities in the Middle East

CTCI

ESG Opportunities - Rail Transportation

Advantages:

- Market Leader: Taiwan’s leading M&E turnkey contractor
- Rail Localization: A key player in Taiwan’s railway industry localization.

Business Opportunity:

- Rail Infrastructure: 10 planned track projects totaling ~110 km, with NT$200+ bn in M&E system investment (2025–2028)
- Localization: Advancing rail industry localization and supporting domestic light rail manufacturers.
- Overseas Expansion: Targeting MRT opportunities in Southeast Asia, including Thailand.

Market Opportunities: NT$100 bn

Market	Opportunity	Bidding year
Public Transportation & Rapid Transit System Office of Taichung City	MRT Blue Line Extension to Taiping	2027
	MRT Green Line Dakeng–Changhua Extension	2027
	MRT Airport Line (Orange Line)	2027
Tainan Rapid Transit Office	Advanced Transportation System Phase1 Blue Line	2026

CTCI

ESG Opportunities - New Technologies
(Carbon Capture/Injection, Hydrogen)

Domestic and overseas project owners investing in carbon capture and storage (CCS) initiatives

Business Opportunity:

- CCUS Deployment: Carbon capture projects at Taoyuan, Dalin & Linyuan refineries.
- Carbon Storage: Central Taiwan pilot projects and million-ton-scale offshore storage
- Growing Demand: Low-carbon power generation driving carbon capture adoption
- Technology Demonstration: High-tech companies actively developing carbon capture demonstration sites
- Overseas Expansion: Carbon storage opportunities in Malaysia & Thailand

Global development of hydrogen energy and its industry value chain

Business Opportunity:

- Hydrogen Power: Policy target of 7.3–9.5 GW by 2050.
- Hydrogen Infrastructure: CPC liquid hydrogen terminal & blue hydrogen plant.
- Blue Ammonia: Taiwan Fertilizer expanding into blue ammonia.
- Middle East: Saudi Arabia advancing blue hydrogen projects.

CTCI

Discover Reliable