

CTCI Corporation
The 2nd Investor
Conference, 2026

2026.05.14



Disclaimer

- The consolidated financial statement is hereby based on International Financial Reporting Standards (IFRS) and reviewed/audited by CPA.
- This presentation may include forward-looking statements with respect to the operations and business of the company other than the historical results. The actual results may differ from those indicated forward-looking statements due to unknown risks and uncertainties. Investors should make their own judgement and control the investment risk.

Agenda

- Operation Review
- Summary of Financial Highlights
- Business Outlook

Operation Review

2026Q1 Business Highlights(1/2)



Key Business Wins

- Backlog continues to reach record highs
- 2026Q1 Key Business Achievements
 - **Circular Economy and Low-carbon Energy**
 - Southern Taiwan science park zero-waste center waste sulfuric acid treatment and recycling facility investment, construction and operation project
 - Southern Taiwan science park zero-waste center waste liquid thermal treatment facility construction and operation Project
 - Southern Taiwan science park reclaimed water plant expansion and operation & maintenance project
 - Keelung EfW Center Reconstruction, Operation and Transfer (ROT) project
 - **High-tech Supply Chain**
 - Facility construction project in Singapore for a leading U.S. memory company
 - Basic design services for an advanced packaging and testing facility in India for a Taiwanese high-tech company
 - Conceptual design services for an optical communication module facility in Vietnam for a Taiwanese high-tech company



2026Q1 Business Highlights(2/2)



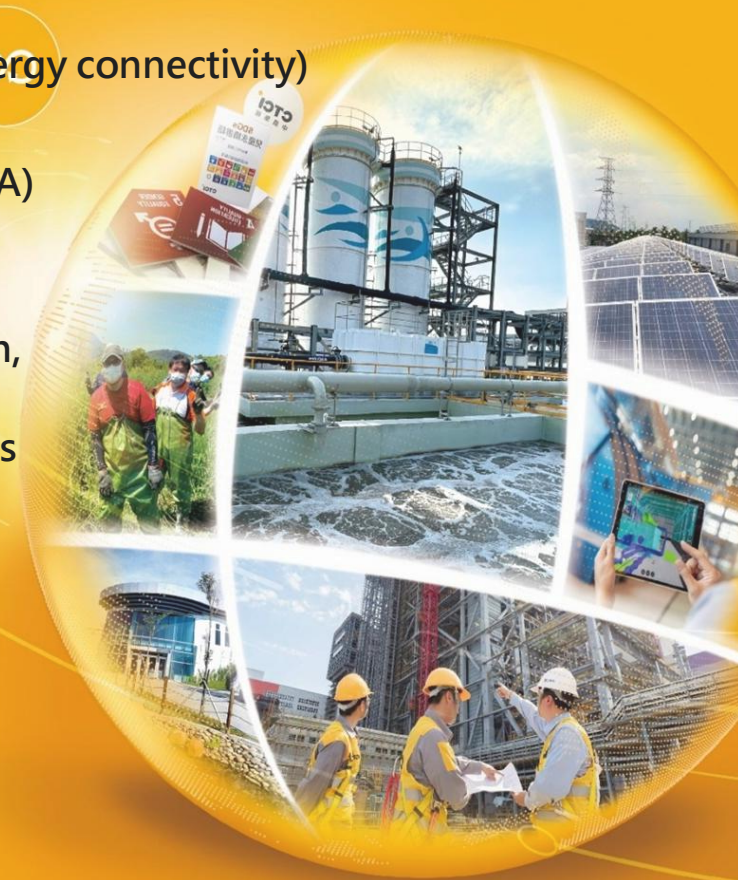
Strategic Partnerships to Strengthen Capabilities

- Building a technology engineering strategic alliance through private placements
 - Delta Electronics (Power management)/ USI Group (Petrochemicals) / Ta Ya Group (Energy connectivity)
- A key member of the global development team for the “TEEMA Science Park” initiative jointly launched by the Taiwan Electrical and Electronic Manufacturers’ Association (TEEMA) and Foxconn. Overseas site surveys and feasibility evaluations are already underway and target for four locations: Mexico, Poland, the United States, and India.
 - Taiwan’ s Ministry of Economic Affairs announced at a press conference in Washington, D.C. on May 6 (ET) that a “MOU on Jointly Promoting Overseas Industrial Cluster” was signed with TEEMA, aiming to help Taiwanese companies overcome investment barriers in overseas. An initial survey identified 20 Taiwanese companies expressed interest in investing in the United States, representing a total potential investment amount of approximately US\$35 billion.



Targeting Business Opportunities

- AI Infrastructure
- Middle East Reconstruction
- Nuclear Energy Revival
- Net-Zero and Circular Economy



Honors and Awards

S&P Global

The Sustainability Yearbook 2025

CTCI – Top 1% Highest Honor – 4 Consecutive Years

ECOVE – Sustainability Yearbook Member –
2 Consecutive Years



S&P Dow Jones Indices

CTCI – DJSI Index Constituent –
11 Consecutive Years

Awarded the highest rating in Global
Construction & Engineering – 4 Consecutive Years



ENR Top-100 Global Engineering Company

International Contractors ranked 53th

Global Contractors ranked 119th

International Design Firm ranked 95th



Taiwan and Global Corporate Sustainability Awards

Taiwan's Top 10 Sustainable Service Businesses –
9 Consecutive Years

Global Corporate Sustainability Awards (Best Practice
Award) – 3 Consecutive Years



Carbon Disclosure Project (CDP)

Achieved “Leadership A” ratings in both
Climate Change and Supplier Engagement



Corporate Governance Evaluation

Overall Evaluation:

- CTCI (TWSE-listed category): Top 6–20%
- ECOVE and CTCI ASI (TPEX-listed category): Top 5%

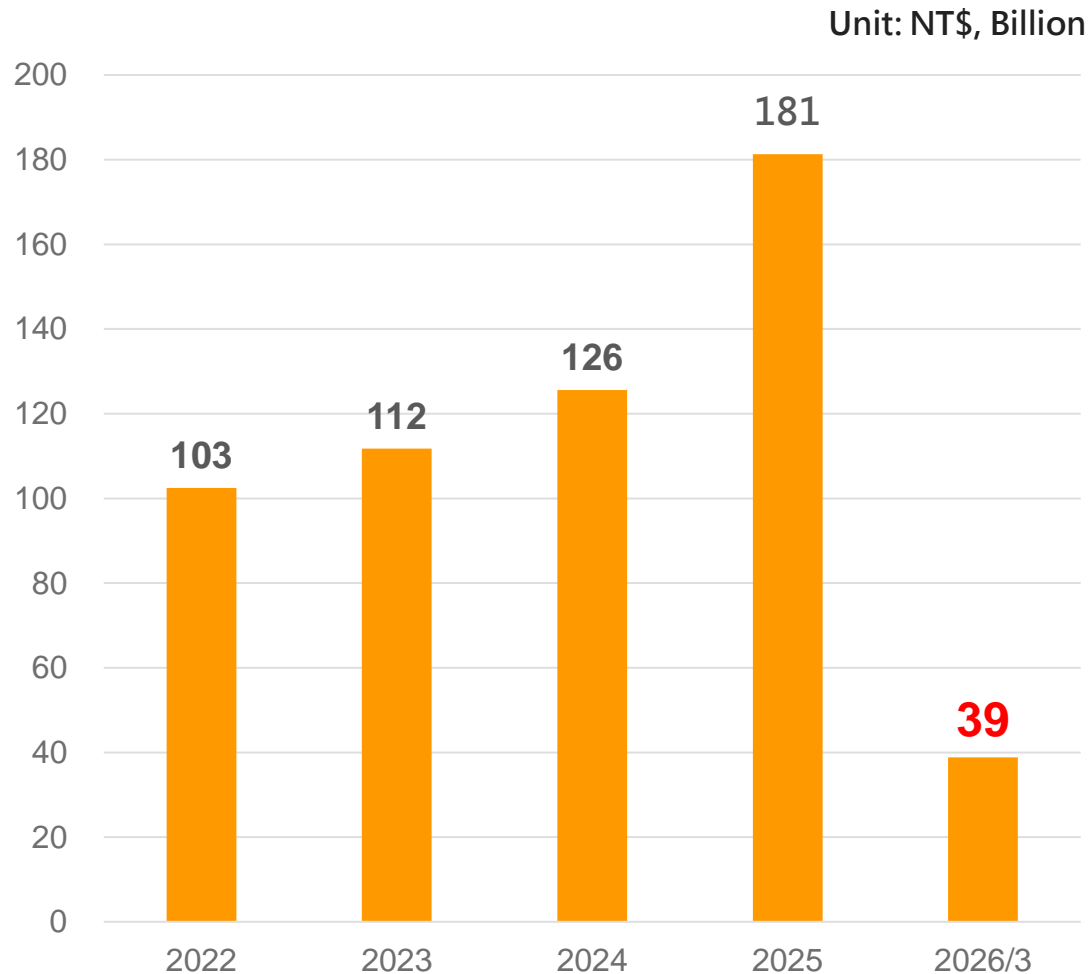
Non-Financial Electronics Category (Market
Cap Above NT\$10 Billion):

- CTCI: Top 10%
- ECOVE: Top 11–20%

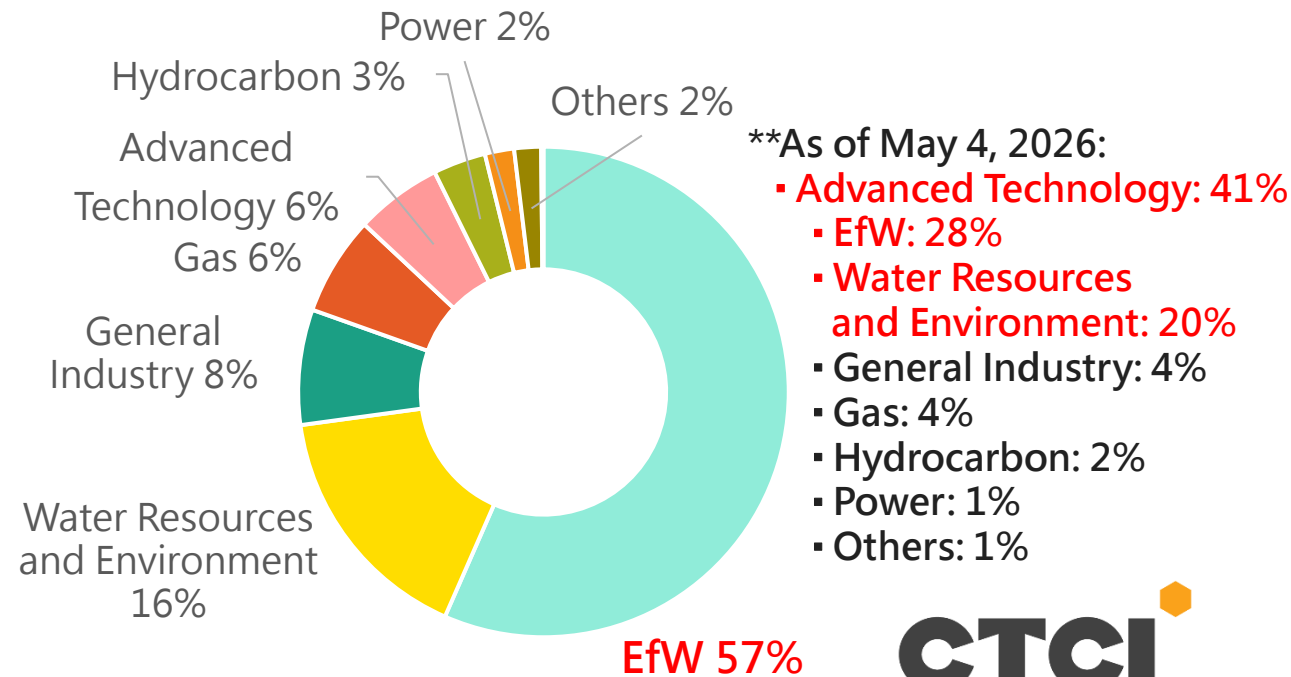
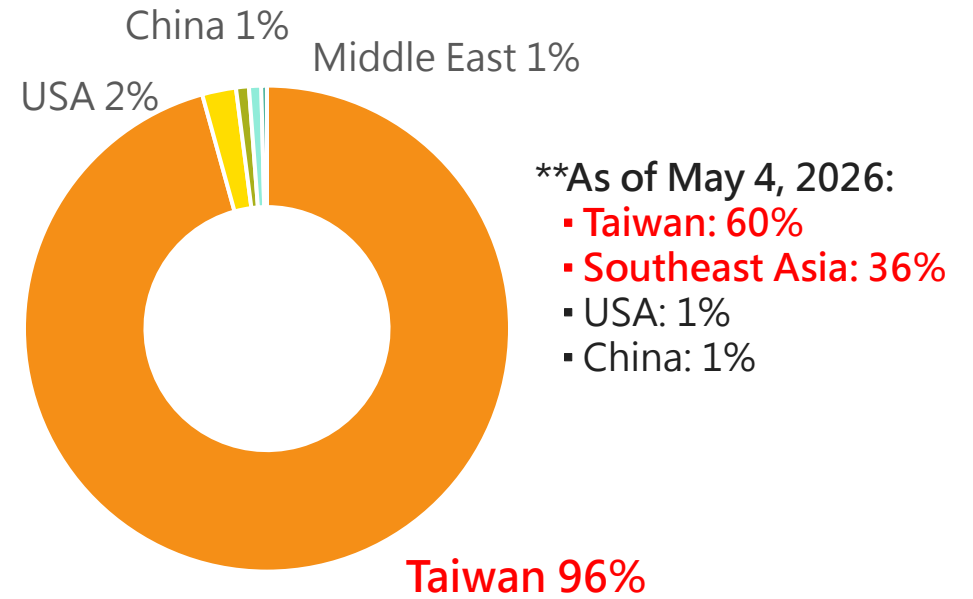
Companies with Market Cap Below
NT\$5 Billion:

- CTCI ASI: Top 1%

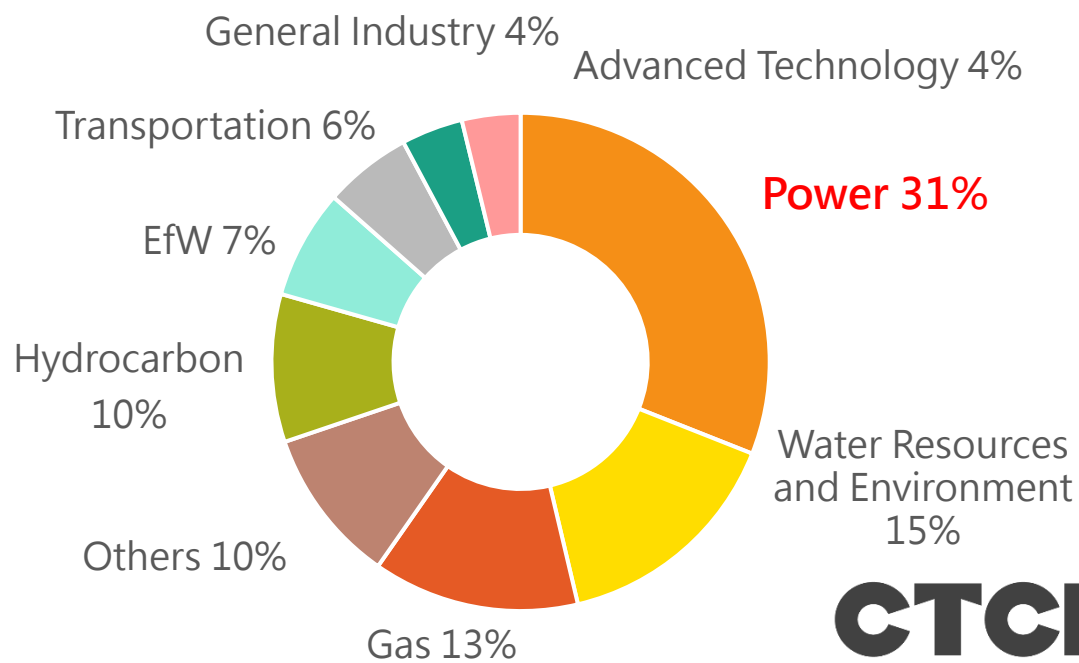
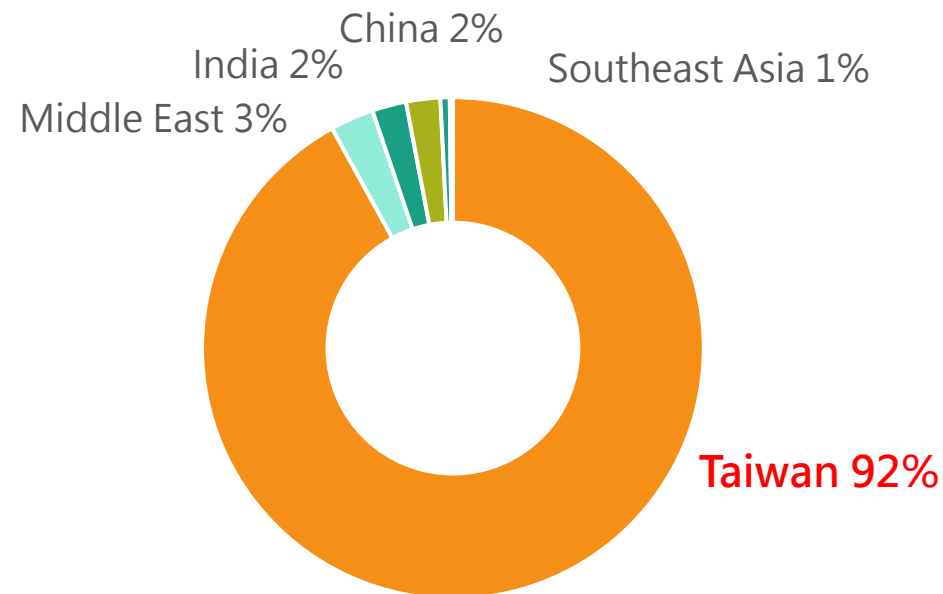
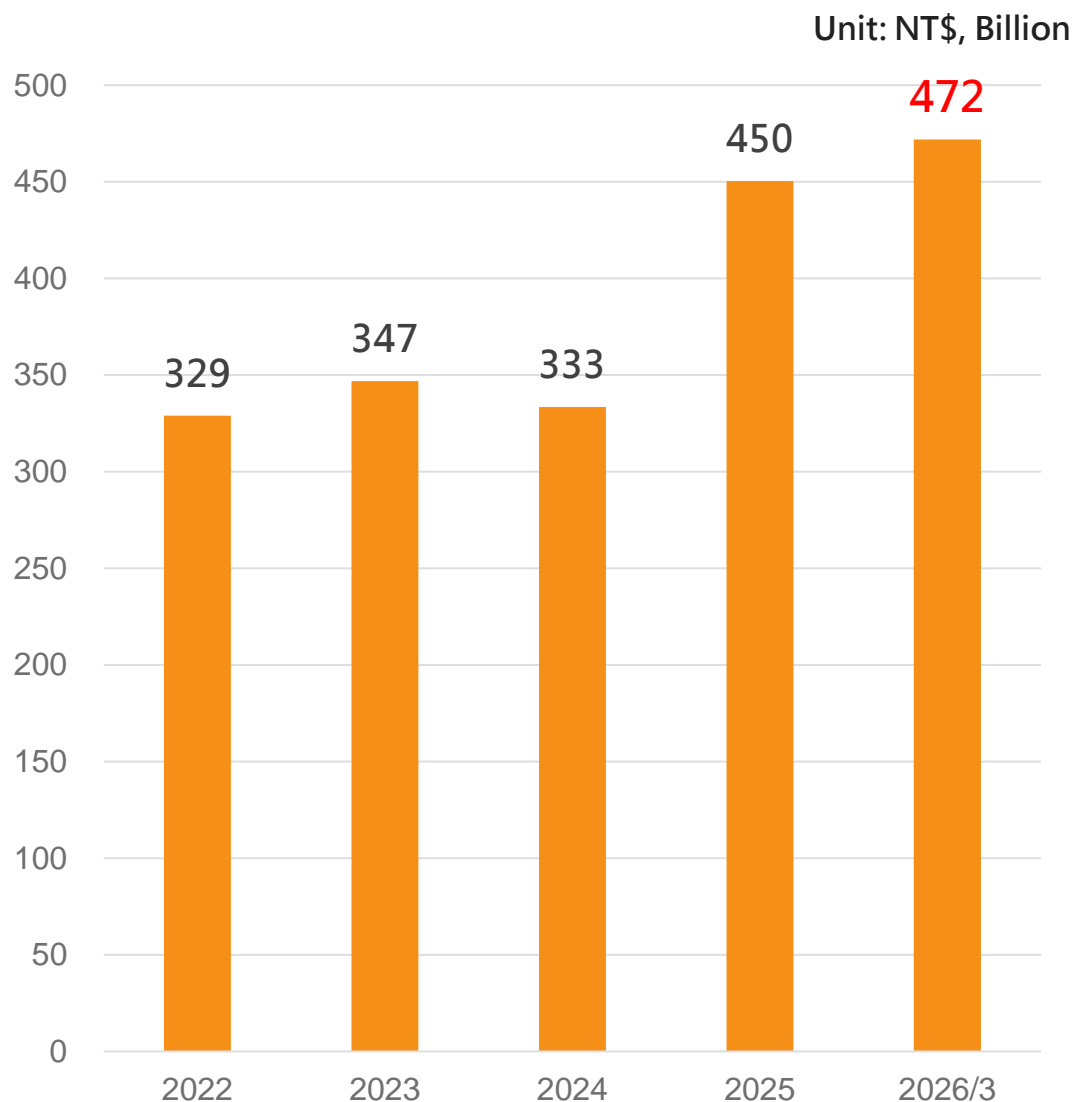
New Contracts and Distribution



As of May 4, 2026, cumulative contract awards reached **NT\$73.446 billion**

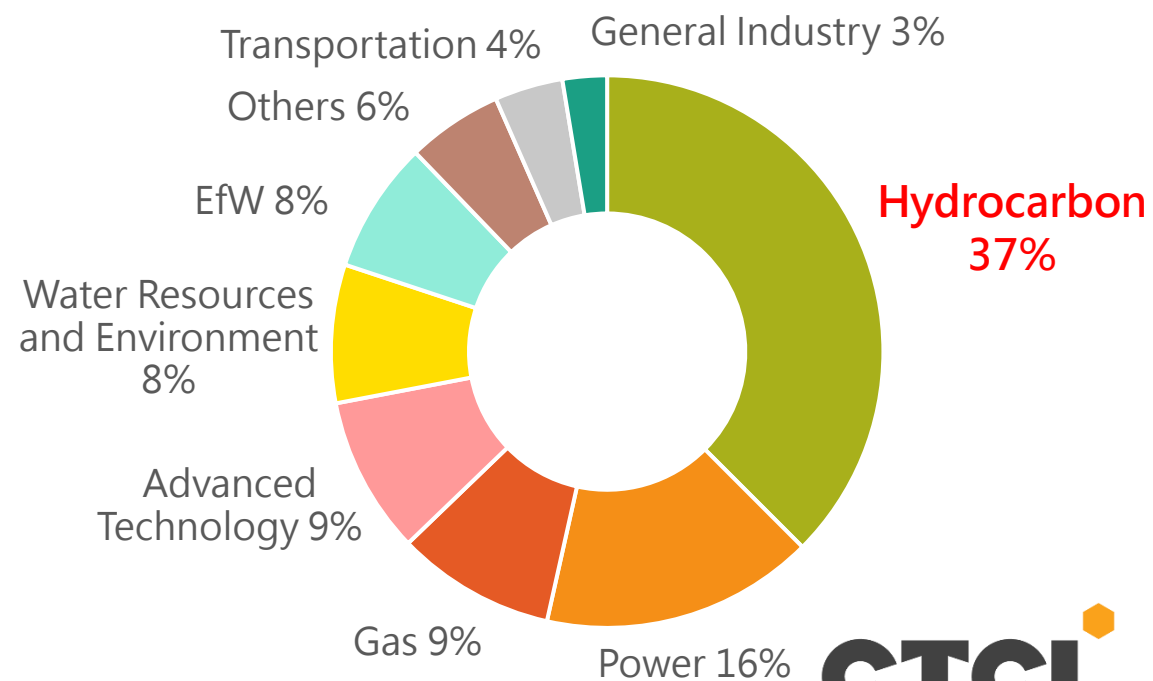
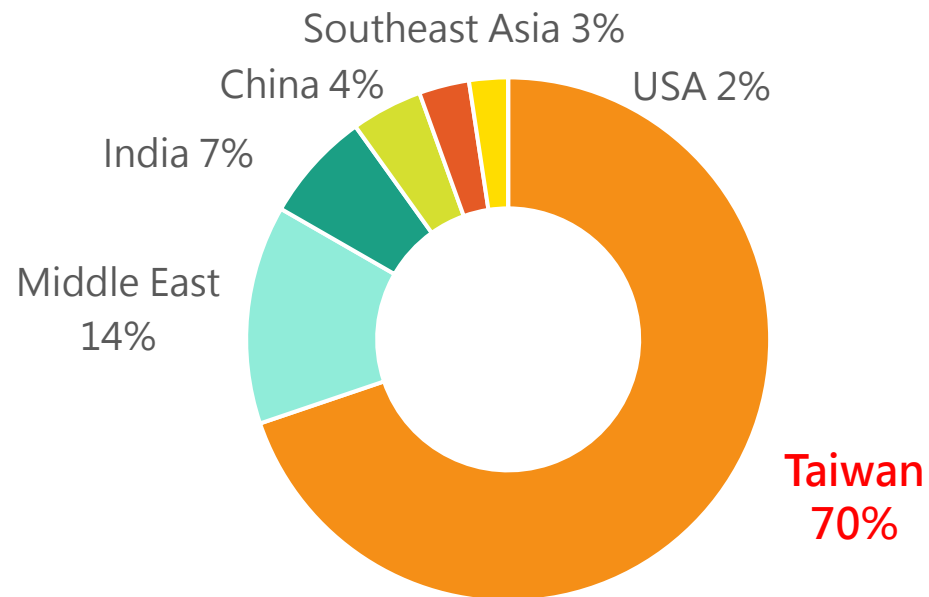
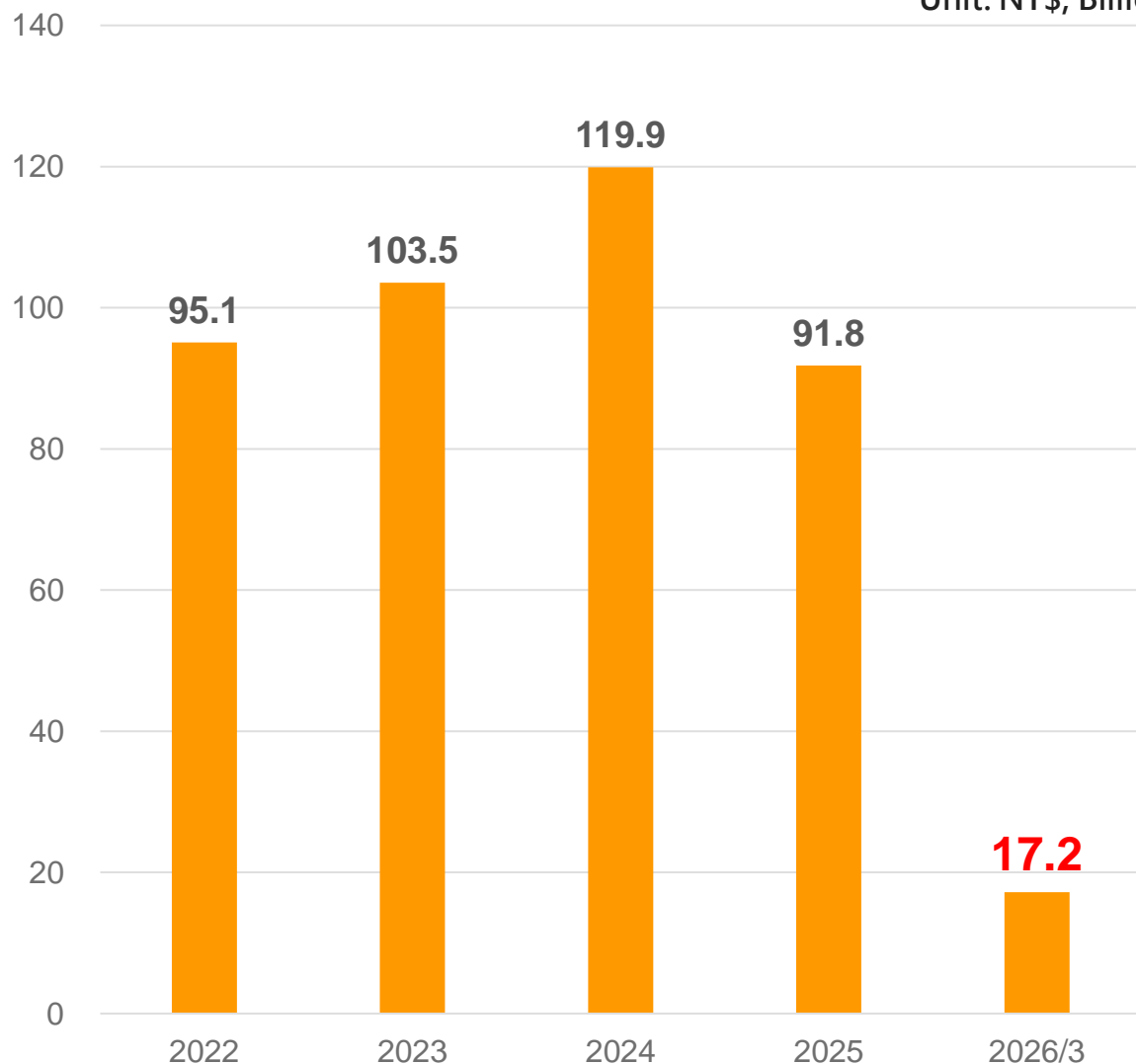


Backlog and Distribution



Revenue and Distribution

Unit: NT\$, Billion



Financial Highlights

2026Q1 Consolidated Income Statement

Unit: NT\$, Thousand

	2026/1/1~3/31		2025/1/1~3/31		YOY
	Amount	%	Amount	%	%
Sales Revenues	17,199,079	100%	22,266,724	100%	-23%
Operating costs	(14,954,414)	-87%	(19,771,027)	-89%	-24%
Gross Profit	2,244,665	13%	2,495,697	11%	-10%
Operating expenses	(580,769)	-3%	(3,626,643)	-16%	-84%
Operating Income	1,663,896	10%	(1,130,946)	-5%	247%
Total non-operating income and expenses	(1,352)	0%	96,639	0%	-101%
Profit before income tax	1,662,544	10%	(1,034,307)	-5%	261%
Income Tax Expense	(521,286)	-3%	63,544	0%	-920%
Profit (Loss) for the period	1,141,258	7%	(970,763)	-5%	218%
Profit (Loss) attributable to Owners of the parent	892,046	5%	(1,217,479)	-6%	173%
Total basic earnings (Loss) per share	1.00		-1.38		172%

2026Q1 Consolidated Balance Sheet

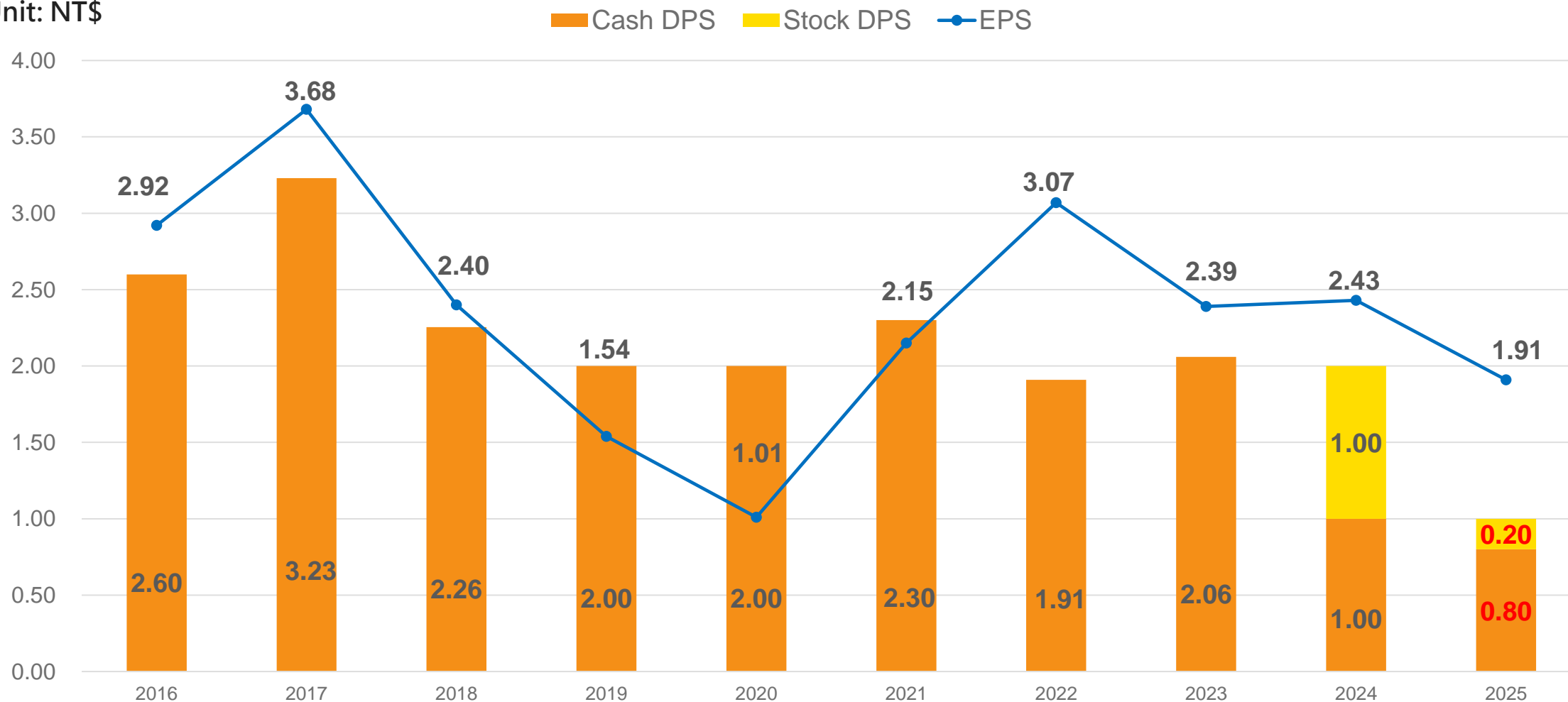
Unit: NT\$, Thousand

	2026/3/31		2025/3/31	
	Amount	%	Amount	%
Current assets*	85,054,850	61%	71,979,551	60%
Non-current assets	55,007,566	39%	47,506,366	40%
Total assets	140,062,416	100%	119,485,917	100%
Current liabilities	82,656,832	59%	67,966,797	57%
Non-current liabilities	31,591,824	23%	29,781,073	25%
Total Liabilities	114,248,656	82%	97,747,870	82%
Equity attributable to owners of The parent	20,761,287	15%	17,193,833	14%
Non-controlling interests	5,052,473	3%	4,544,214	4%
Total equity	25,813,760	18%	21,738,047	18%
Total liabilities and equity	140,062,416	100%	119,485,917	100%

*Cash and cash equivalents in current assets are NT\$42.42 billion

Dividend Payout

Unit: NT\$



Business Outlook

Representative Track Records

LNG (Receiving Terminal and Tank)



- ✓ 18 Natural Gas Storage Tanks:
3.155 Million m³

Gas-Fired Power Plants



- ✓ 21 Gas-Fired Power Plants:
Total Capacity of 26,795 MW

Refining & Petrochemicals



- ✓ Multiple Large Ethylene Cracker
Projects in the Middle East
Total Capacity: 5.4 MMTA
- ✓ 34 PTA Projects Worldwide
Total Capacity reaching 81 MMTA.

Circular Economy and Zero-Waste



- ✓ Waste Treatment Design
Capacity: 16,319 tons/day

Water Resources



- ✓ Wastewater Treatment Capacity:
276,000 tons/day
- ✓ Reclaimed Water Treatment
Capacity: 148,000 tons/day
- ✓ Seawater Desalination Supply:
100,000 tons/day

Rail Transportation



- ✓ Rail Transportation Projects:
18 Projects, Totaling 683.03 km

Project Execution Capability (1/2)

Key Ongoing Projects	
LNG (Receiving Terminal and Tank)	Mailiao Cogeneration LNG Receiving Terminal EPC Project
	CPC Intercontinental LNG Receiving Terminal EPC Project
	CPC Guantang LNG Receiving Terminal EPC Project
Gas-Fired Power Plant	Taipower Tungxiao Combined Cycle Power Plant Phase II EPC Project
	Taipower Talin Combined Cycle Power Plant EPC Project
	Kuokuang Combined Cycle Power Plant Phase II EPC Project
	Taipower Hsinta Combined Cycle Power Plant EPC Project
	Taipower Taichung Combined Cycle Power Plant EPC Project
Refining & Petrochemical Transformation	Qatar RLPP Ethylene Cracker EPC Project
	Design Work for the Saudi Arabia Protein Project
	SASREF Ethane Cracking Design Project in Saudi Arabia
Rail Transportation	Taipei MRT Wanda Line Phase 1 and Phase 2 E&M Systems Project
	Taipei MRT Circular Line Phase 2 E&M Systems Project
	Taichung MRT Blue Line – E&M Systems, Depot and Main Substation EPC Project

Project Execution Capability (2/2)

Key Ongoing Projects	
Circular Economy and Zero Waste	Chiayi City Green Energy Circular Economy Center BOT Project
	Southern Taiwan Science Park Resource Recycling Center Expansion Turnkey Project
	Southern Taiwan Science Park Zero-Waste Center Waste Sulfuric Acid Treatment and Recycling Facility Investment, Construction and Operation Project
	Southern Taiwan Science Park Zero-Waste Center Waste Liquid Thermal Treatment Facility Construction and Operation Project
Water Resources	Keelung EfW Center Reconstruction, Operation and Transfer (ROT) project
	Hsinchu Desalination Plant Construction and Operation Maintenance
Green Energy	Southern Taiwan Science Park Reclaimed Water Plant Expansion and Operation & Maintenance Project
	Haixia Offshore Wind Farm / Fengmiao No.1 Offshore Wind Farm – Substructure Design
	Formosa 3 Offshore Wind Farm Phase 1 Onshore Substation Preliminary Works
	Solar Power: Project Development & Investment (148 MW) / Operations & Maintenance (467 MW)
New Technologies (Carbon Capture/Injection, Hydrogen)	Taipower Frequency Regulation Reserve Ancillary Services (5 MW)
	CPC Miaoli Carbon Storage Pilot Project
	High-Tech Plant Zero-Waste Center Carbon Capture Pilot Project

Focusing Potential Markets



High-Tech and AI Opportunities

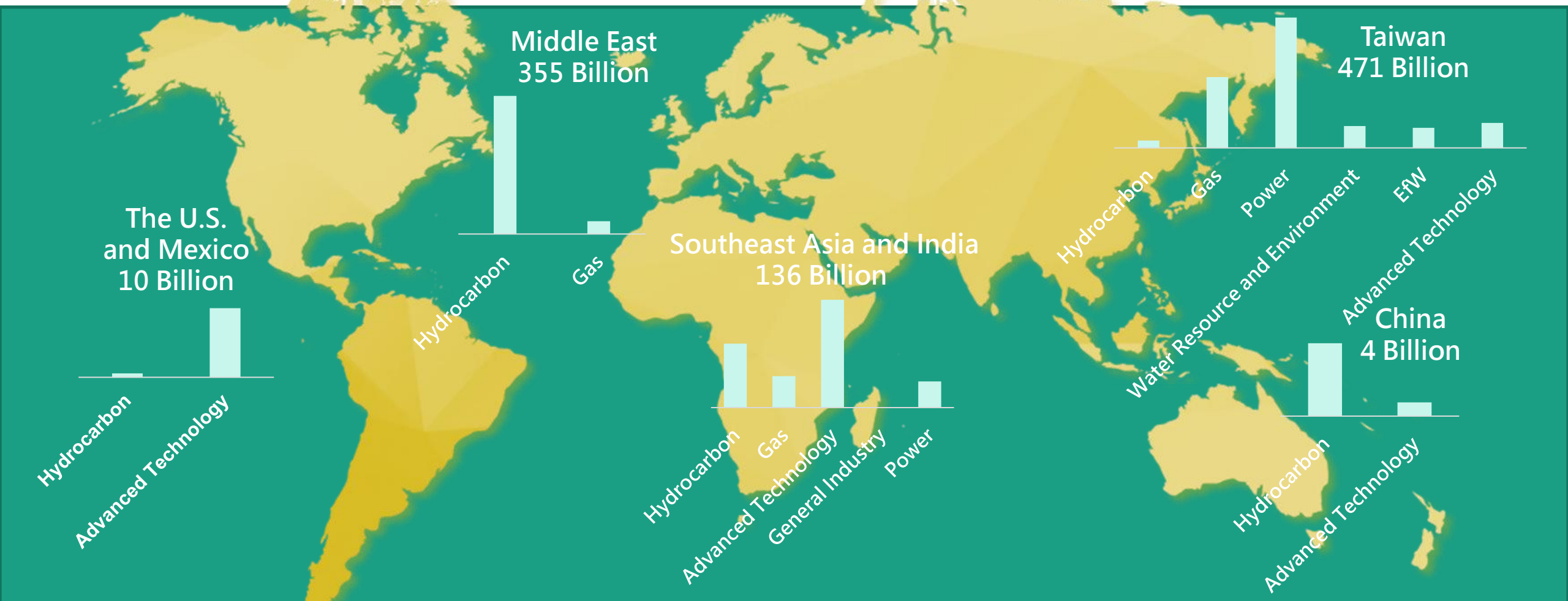
- ✓ Semiconductor
- ✓ Data Center
- ✓ Electronic Component
- ✓ Automobile / EV / Battery

ESG Opportunities

- ✓ LNG (Receiving Terminal and Tank)
- ✓ Gas-Fired Power Plant
- ✓ Green Energy
- ✓ Water Resources
- ✓ Circular Economy and Zero Waste
- ✓ Refining and Petrochemical Transformation
- ✓ Rail Transportation
- ✓ New Technologies (Carbon Capture/Injection, Hydrogen)

Potential Opportunities in the Coming 12 Months

Potential Opportunities in the Coming 12 months: NT\$976 billion



High-Tech & AI Opportunities (1/2)

✓ Advantages:

Differentiated Advantages

- **Total Solution** → EPC Turnkey Projects
 - E: Deep involvement in early-stage design
 - P: Extensive global supply chain resources
 - C: Facility construction
- **Providing Global Services** → Combining Overseas Subsidiaries to Exploring Global Business Opportunities
 - Rapid response to customer needs with localized services

🎯 Business Opportunity:

- Trump 2.0: America First Policy
→ Electronics manufacturing/assembly continues relocating, accelerating supply chain restructuring
- Growing focus on semiconductor self-sufficiency
→ Overseas semiconductor and packaging & testing facility opportunities
- AI development – Computing power as national strength
→ AI computing and data center opportunities

Semiconductor (Wafer Fab, Packaging & Test)



200+bn

Data center



50+bn

Electronic Component (3C, Server, PCB, CCL)



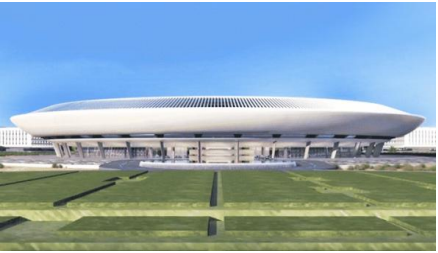
56+bn

Automobile / EV / Battery



9+bn

High-Tech & AI Opportunities (2/2)



Taiwanese Semiconductor Factory Construction Project
(Arizona)



Electronics Assembly Plant Projects in India



U.S. Data Center Building Project in Taoyuan, Taiwan



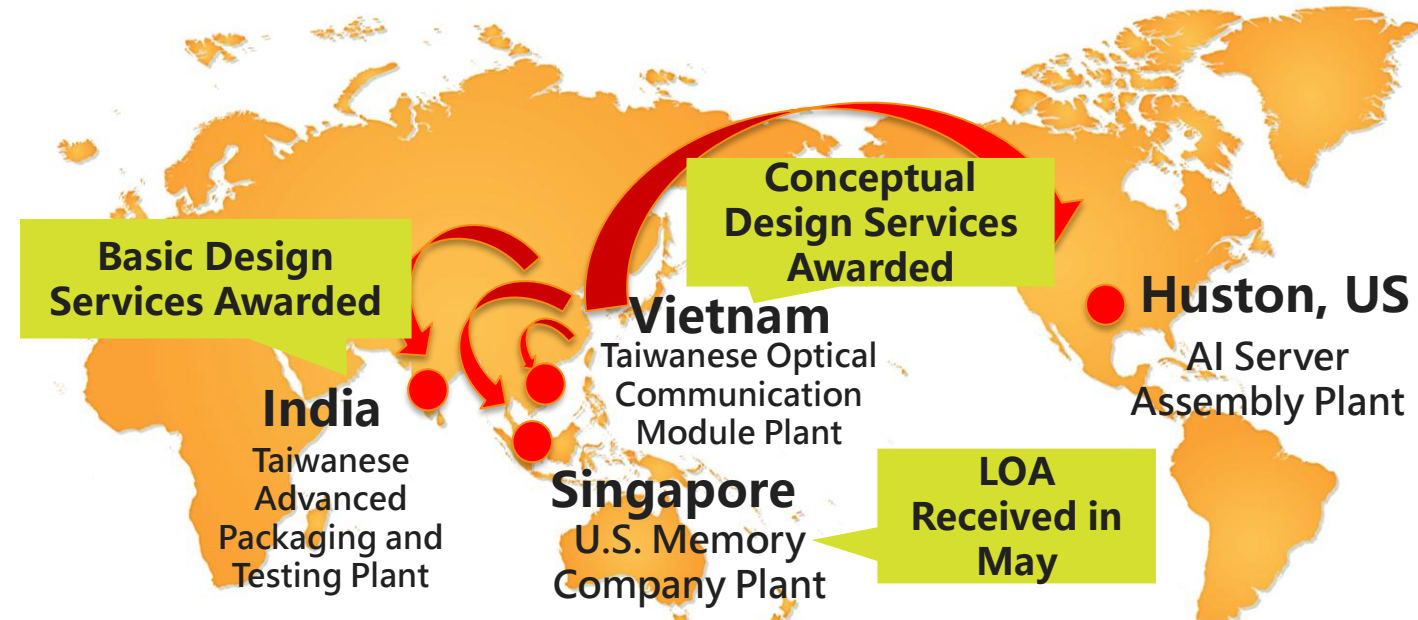
Guangzhou TFT-LCD Panel Plant Cleanroom Construction Project



EMC Copper Foil Substrate Factory Construction Project
(Penang)



Hofa Industrial Park Lithium Battery Project
(Kaohsiung)



Recent Major Achievements

- U.S. memory plant in Singapore
- U.S. memory company factory building project in Taiwan
- U.S. data center building project in Taiwan
- Hofa industrial park lithium battery project in Kaohsiung
- Construction work for Taiwan companies overseas factories (India, Vietnam, Malaysia, the United States)

Establish benchmark projects to further expand overseas plant construction opportunities

ESG Opportunities – LNG (Receiving Terminal and Tank)

Market Opportunities: NT\$420bn

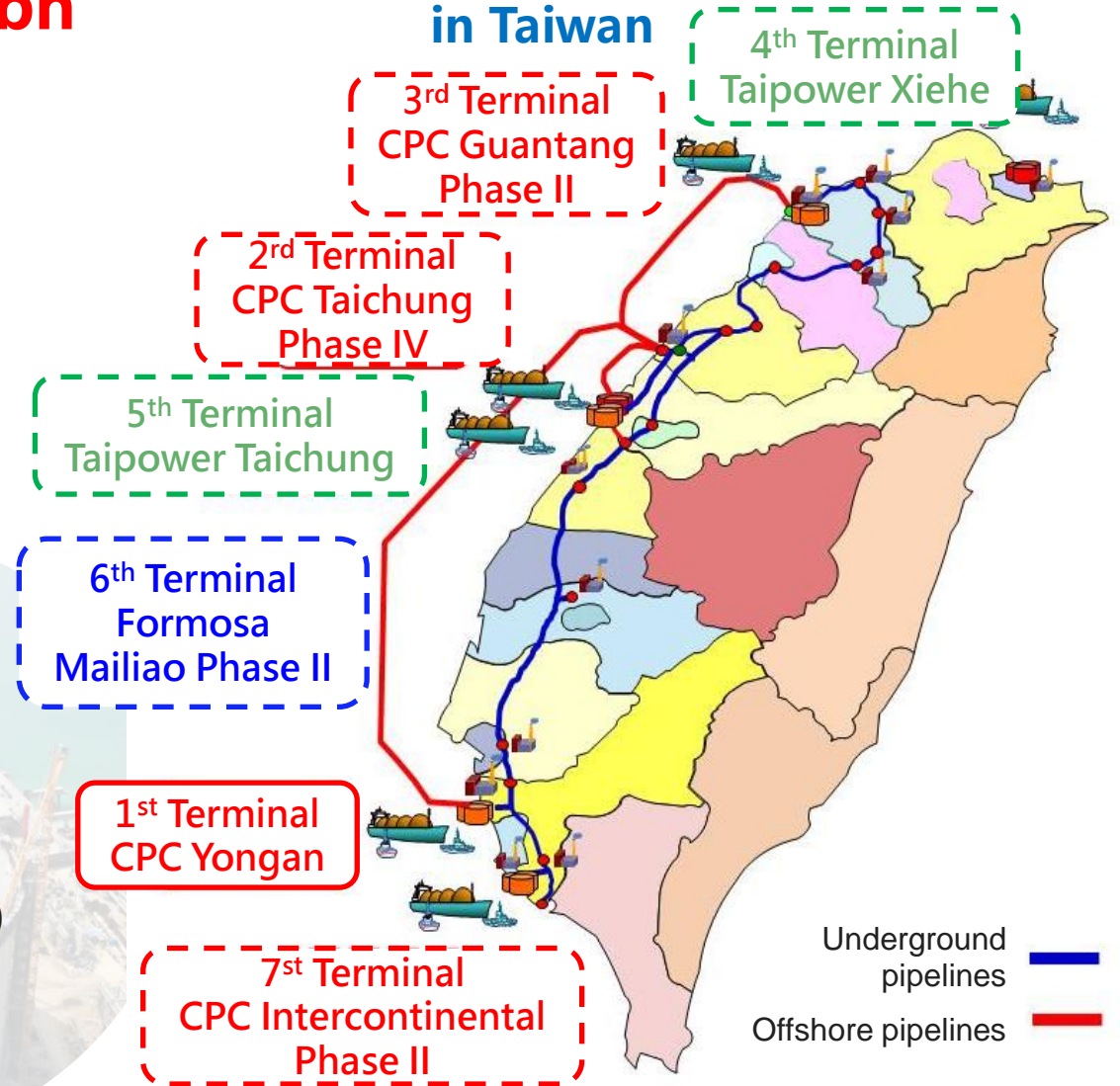
✓ Advantages:

- The only company in Taiwan capable of delivering large-scale LNG regasification and storage tank projects exceeding NT\$10 billion
- The CPC Dalin LNG receiving terminal tank project under construction will provide the largest LNG storage capacity in Taiwan
- Expanding into the LNG export market and pursuing natural gas opportunities across Asia

🎯 Business Opportunity:

- New LNG receiving terminal projects by Taipower and CPC
- Asian markets (Malaysia, India, Thailand, and Vietnam) LNG receiving terminal
- Middle East LNG export market opportunities

Natural Gas Opportunities in Taiwan



ESG Opportunities – Gas-Fired Power Plants

Market Opportunities: NT\$400bn

✓ Advantages:

- 70% market share in Taiwan's gas-fired power plants, with expansion into gas-fired power opportunities across Asia.

🎯 Business Opportunity:

- Taiwan power plant opportunities → New projects by Taipower and Independent Power Producers (IPP)
- AI-driven technology demand → Net addition of 12.2 GW of gas-fired capacity expected between 2025 and 2034
- Rapidly rising power demand from U.S. AI infrastructure → Partnering with global equipment suppliers to pursue U.S. power plant projects
- Energy transition in Southeast Asia expected to mature over the next three years → Actively pursuing IPP investment projects with international developers

Power Plant Opportunities in Taiwan

Expected Tender: 2026
Expected Completion: 2032

Xiehe Power Plant
1,300MW x 2

Expected Tender:
Bidding to be
launched
progressively from
2026 to 2028.

IPP
Changsheng,
Jia Hui, Senba,
Star Energy
4,800MW

Expected Tender : 2027
Expected Completion : 2032

Xingda Phase 2
1,400MW x 2

Contract Awarded: 2025
Expected Completion: 2030

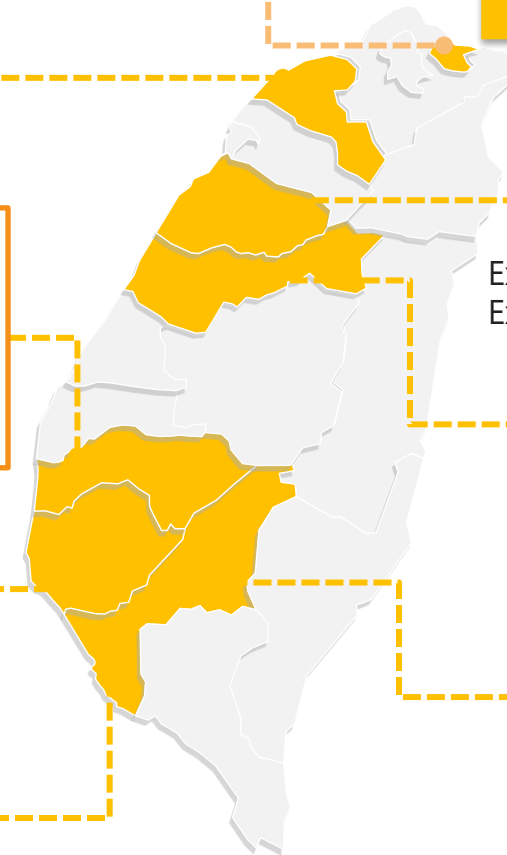
Tongxiao Phase 2
560MW x 5

Expected Tender: 2026
Expected Completion: 2031

**Taichung
Phase 2**
650MW x 8

Contract Awarded: 2025
Expected Completion: 2029

Dalin
700MW x 2



ESG Opportunities - Green Energy

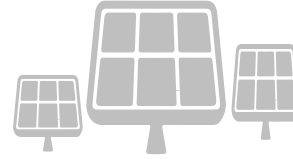
Offshore Wind



Business Opportunity:

- Offshore wind development targets: installed capacity is expected to reach 5.279 GW by 2026, increase to 10.9 GW by 2030, and further expand to 18.4 GW by 2035.
- Key business areas: subsea pin piles and transition pieces for offshore foundations, EPC projects for onshore substations, and offshore substation design services.
- Track new business opportunities in floating offshore wind power generation.

Solar Photovoltaic and Energy Storage



Business Opportunity:

- Renewable energy to account for 30% by 2030.
- Expand business opportunities in global markets with mature policy frameworks and green energy incentives.
- Taipower Shen'ao virtual power plant (long-duration energy storage system).
- Actively pursue backup power system opportunities for international data centers.

ESG Opportunities – Water Resources

Market Opportunities: NT\$150bn



**TSMC Tainan
Science Park
Reclaimed Water
Plant**



**Hsinchu Desalination
Plant Construction and
Operation Maintenance**



**Construction of
sewage sewer system
in Zhongli area**



**Kaohsiung
Fengshan Creek
Reclaimed Water
Plant**



**Kaohsiung Linhai
Sewage Treatment
and Reclaimed
Water Plant**



**Taoyuan North
District Water
Recycling Center
Reclaimed Water Plant**

✓ Advantages:

- With the most extensive experience and expertise across the full lifecycle performance, including investment, construction, and operations.
- The only company with the capabilities in municipal and industrial wastewater treatment, and seawater desalination.
- Progressively expand into overseas markets

🎯 Business Opportunity:

- Planned capacity of reclaimed water plants totals of 634,000CMD in Taiwan.
- Planned capacity of desalination plants is approximately 1.08 million CMD, including projects in Chiayi (second preliminary EIA review completed), North Kaohsiung and South Kaohsiung (Phase II feasibility evaluation underway), the Tainan Phase II expansion, as well as planned projects in Taichung and Pingtung.
- Leveraging the experience from the Southern Taiwan Science Park Reclaimed Water Plant to expand into international high-tech markets
 - Reclaimed water project of U.S. memory manufacturer's Singapore facility
 - Reclaimed water project in Arizona, U.S.

ESG Opportunities - Circular Economy and Zero Waste

Group Indicative Performance



The Green Energy Sustainable Circulation Center
(Chiayi City)



Low Carbon Recycling and Disposal Center
(Changbin)



Waste Solvent Recycling Plant
(Taoyuan)



Biomass Energy Center
(Taoyuan)



EfW Center
(Macau)



Advantages:

- The only professional company in Taiwan with the track records and technology covering the entire life cycle of investment, construction and operation of the EfW industry.
- Scope covering waste treatment for science parks, industrial, and commercial sectors.
- Operate 11 of Taiwan's 23 private large-scale EfW centers.
- The first company in Taiwan to export to overseas.



Business Opportunity:

- Replacement or expansion of 6 EfW centers in the next five years
- Science park/industrial/commercial waste treatment
- Opportunities for Taiwanese businesses in overseas energy resource and zero-waste centers
- The energy resource center market in Southeast Asia is expected to gradually mature over the next three years → Actively pursuing investment projects with international developers.

ESG Opportunities - Refining & Petrochemical Transformation



**Market Opportunities:
NT\$500 bn**



Business Opportunity:

- Global energy transition policies creating opportunities in large-scale natural gas projects and sustainable energy development
- Liquids to Chemicals (LTC), chemical recycling, low-carbon products, and related technologies
- Revamp and upgrade programs for existing refinery and petrochemical complexes in the Middle East, promoting integration and value-added strategies while strengthening natural gas and downstream petrochemical development
- high value-added and specialty chemicals to support demand from the semiconductor, electronics, and advanced manufacturing industries



Advantage:

- Flagship products with global competitiveness, continuing to expand into international markets
- Extensive experience and proven track record in major petrochemical and refining projects worldwide
- Strong and well-established partnerships with international technology providers
- Long-standing collaborative relationships with major international project owners through years of project execution

ESG Opportunities - Rail Transportation

✓ Advantages:

- Taiwan's mechanical and electrical system turnkey manufacturer, with the highest market share
- One of the representative manufacturers of rail industry localization.



🎯 Business Opportunity:

- Planned to launch 10 track construction plans, with a total length of approximately 110 kilometers, and a total budget of more than NT\$200 bn for electromechanical systems from 2025 to 2028.
- Localize the rail industry and support domestic light rail manufacturers.
- Southeast Asia (such as Thailand) MRT projects.

Market Opportunities: NT\$100 bn

Market	Opportunity	Bidding year
Public Transportation & Rapid Transit System Office of Taichung City	MRT Blue Line Extension to Taiping	2027
	MRT Green Line Dakeng–Changhua Extension	2027
	MRT Airport Line (Orange Line)	2027
Tainan Rapid Transit Office	Advanced Transportation System Phase1 Blue Line	2026

ESG Opportunities - New Technologies

(Carbon Capture/Injection, Hydrogen)



Domestic project owners investing in carbon capture and carbon storage (CCS) initiatives

Business Opportunity:

- Carbon capture devices in Taoyuan, Dalin, and Linyuan refineries.
- Carbon storage pilot program in central Taiwan.
- Million-tons scaled offshore carbon storage in Taiwan, and the long-term marine storage sites to be evaluated.
- Growth in Taiwan's low-carbon power generation is driving related opportunities in carbon capture.
- Carbon storage projects in Malaysia and Thailand.

Global development of hydrogen energy and its industry value chain

Business Opportunity:

- Policy Target: 7.3–9.5 GW of hydrogen energy installations by 2050
- CPC liquid hydrogen receiving terminal and blue hydrogen plant.
- Taiwan Fertilizer' s expansion into blue ammonia.



